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Addison Group 2024 Workforce Planning Guide

The Hiring Tide is Turning. Here's how to plan for what's next.

A WORD FROM THE CEO

Just when it seemed that we had established a new normal, the tide is shifting yet again as our turbulent economy creates an even more complex hiring landscape. Talent shortages in some industries are countered by layoffs in others. Employees continue to seek flexibility while more employers want a return to the office. Is it any wonder that candidates and companies are more cautious?

Despite the volatility, demand for talent is still high in many professions, and salaries are forecasted to increase in growing industries like healthcare. Competitive salaries and benefits, culture, work/life balance, inclusivity, and professional development continue to be driving factors for candidates. As business leaders, we must be proactive in addressing the challenges and opportunities of our ever-changing job market while aligning the needs of both job seekers and job creators.

At Addison Group, our core value is to put people first and process second. This is the foundation of our successful relationships with clients and candidates. Only by thoroughly understanding the needs of both can we grow relationships that lead to a productive workforce comprised of diverse backgrounds and skills.

This Workforce Planning Guide deep-dives into current market and industry trends, while also sharing the impact those trends have had on national salaries and key local markets. We have also included practical advice for employers to consider as they devise their 2024 hiring plans.

Developing an effective talent strategy is no simple feat, but I hope this resource provides you with helpful guidance and actionable insights. I wish your organization much success in the coming year.

Sincerely,

Thomas B. M.

Thomas B. Moran Chief Executive Officer, Addison Group

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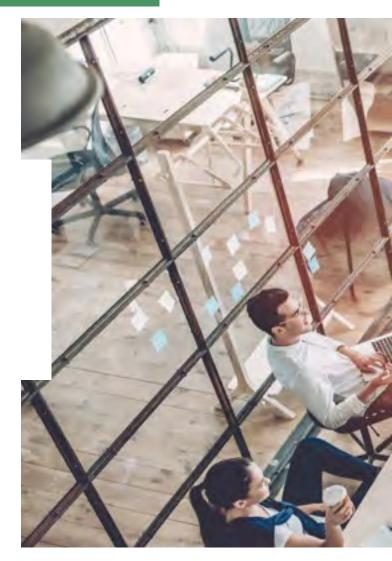




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WHAT TO EXPECT FOR 2024

Uncertain. Resilient. The job market continues to be a roller coaster amid a volatile economy that is growing despite interest rate hikes and continued recession fears. Strong labor numbers and falling inflation indicate the country may be headed towards a softer landing than predicted.¹ Yet, economic worries have slowed hiring in most industries. Job openings are still plentiful, but both employers and candidates are putting on the brakes with hiring decisions – sometimes to the detriment of both.



To meet these challenges, companies need to evaluate recruiting practices and determine the right mix of compensation, benefits, and culture to attract the right talent at the right time. Here's what to look for.

HIRING: FROM RED HOT TO COOL DOWN

Last year's frenzied job market has shifted massively in the last six months, with pockets of high demand in industries like healthcare and information technology and low demand in others. Companies that averaged wage increases of 4.4% over the past year³ are now hitting pause. Talent shortages persist, especially in mid-level positions like customer service and project management, but recession concerns have locked hiring managers into 'wait and see mode' putting projects on hold or maxing out current staff.⁴

Those already employed still want flexibility and fair compensation, yet reports of workforce cuts and corporate restructuring have made them more cautious about seeking a new opportunity. Those who are looking have lofty expectations and are receiving multiple offers. Heading into 2024, companies hiring need to work harder to make the case with candidates and be prepared to counter offer. Those pausing need to weigh the financial cost of leaving positions open. [Figure 1]



REMOTE WORK REWIND

It seems like only yesterday that employers could not fill jobs unless they offered fully remote work. Flash-forward to 2023 where the tide is turning. Some high demand roles, like medical coders and health information managers, are still fully remote. But companies across the U.S., from major cities on the coasts to smaller markets, are steering back to hybrid and on-site work.

"WE HAVE SEEN TRENDS ACROSS CERTAIN INDUSTRIES WE SUPPORT, WHERE SOME COMPANIES ARE TAKING LONGER TO MAKE HIRING DECISIONS."

- ED KAVANAGH, President HR & Administrative, Addison Group

Even Zoom, the quintessential work-from-home brand, shifted to a hybrid environment, requiring employees within 50 miles to work in-office at least two days a week.⁶ Business leaders point to lower productivity as the primary reason for the return on-site. While new studies indicate fully remote positions lead to lower productivity, higher job turnover in the past couple of years also

NATIONAL HIRING TRENDS



plays a role as new hires take more time to get up to speed. Companies recruiting workers on-site need to double down on culture with more social events and continuous learning opportunities.

MORE INCENTIVES PLEASE

Forecasts show many are still planning a 4% wage increase in 2024, only slightly down from 2023.⁹ Workers who are already hesitant to leave their current employer may be even harder to recruit in another 6-12 months. That means companies will continue to pay higher salaries to win talent. If they reduce remote work, they will need to ratchet up their benefits like bonuses, wellness programs, mental health services, tuition reimbursement, and pet-friendly policies. Culture is still a top priority for job candidates, and it rises in importance when you ask people to spend more time on-site. Skills development, coaching, and opportunities for promotion can mean as much, if not more, in a final job decision.¹⁰

AGING WORKFORCE BOOM & BUST

By 2031, over 150 million jobs will shift to workers over 55, making up more than a quarter of the workforce.¹¹ This massive shift is both a boom and bust for recruiting. These older workers bring knowledge, experience, and often greater reliability to organizations. Employers struggling to fill administrative and consulting roles are looking more to retired leaders who are heading back to work for economic and social reasons.

EMPLOYERS NOW TAKE AN AVERAGE OF 11 WEEKS TO FILL VACANT ROLES – UP FROM 7 WEEKS IN 2021.²

In contrast, industries like accounting are seeing retirement-age workers exit in droves. That leaves companies scrambling for talent as young people steer towards other finance careers. Other industries like construction and manufacturing are experiencing the same exodus. More employers are adding new perks to keep boomers around longer—Booking.com and lending giant Fannie May recently introduced 'Grandparent's Leave' which offers paid leave to spend time with their grandchildren. Paid sabbaticals are also gaining popularity.¹²

AI IS READY TO TRANSFORM WORK

The combination of tighter hiring budgets and staffing shortages are leading more companies to explore how AI and other emerging technologies can fill the gaps. It's no secret that ChatGPT and other AI software can impact professions such as marketing, education, and administration. However, automation is already impacting many industries from medical imaging analysis in healthcare to robots and remote operations in manufacturing. Today AI primarily enhances the way professionals work. Within the next decade, activities that account for up to 30% of hours worked across the U.S. economy could be automated.¹³ Lower wage roles in office support and customer service will likely see a decline. As people leave shrinking occupations, they will have to shift to new industries. For employers, this will require a mindset shift to hire for competency rather than credentials. It also opens the door to recruit from more diverse groups and provide training that will prepare their next generation of workers.

THE COST OF A JOB VACANCY: A SIMPLISTIC EXAMPLE⁵

Annual salary / by 220 Working Days x the Average Days it generally takes to hire.

For example, if base pay is \$100,000 and it normally takes 60 days to fill the role, the unfilled position can cost a company \$454 per day and \$27,240 in 60 days.

1. NPR, THE STATE OF THE - SURPRISINGLY RESILIENT - ECONOMY, 2023

- 2. HR DRIVE, HIRING MANAGERS SAY 'TIME TO FILL' HAS SLOWED TO 11 WEEKS, 2023

- L IN DWNL, INWINGLING WINGLEN, WINL TO THE DO THE DO BOARDED TO WEEKS, EDG 3. REUTERS, US JOB GROWTH SLOWING, BUT WARE GAINS REMAIN STRONG, 2023 4. NBC NEWS, JOB MARKET SLOWS AS MORE PEOPLE ARE LOOKING FOR WORK, 2023 5. PROPELIER, THE FRAL COST OF UNFILLED JOBS, 2022 6. ENTREPRENEUR, THE COMPANY THAT TOOK REMOTE WORK BY STORM IS TELLING EMPLOYEES TO RETURN TO THE OFFICE, 2023
- 7. SHRM, WORKER PRODUCTIVITY IS DOWN. IS REMOTE WORK THE CAUSE?, 2023
- 8. YAHOO! FINANCE, 72% OF COMPANIES HAVE RETURN-TO-OFFICE MANDATES, 2023
- 9. SHRM, EMPLOYERS BUDGETING 4% PAY RAISE IN 2024, 2023
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Figure 1

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PERSPECTIVES | FINANCE & ACCOUNTING

EMPLOYEES NEED MORE CONVINCING



EMPLOYEES NEED MORE CONVINCING

In a field known for 'churn and burn,' last year was one for the record books with higher job turnover than in any other three-year period.¹ Those now settled into new jobs are not in a hurry to leave. A turbulent economy plus healthy compensation packages over the past few years have decreased the pool of candidates and increased the competition for talent.

As employers continue to face a tight job market, they will need to take a closer look at their compensation packages and be prepared Recruiting for these positions goes beyond attractive compensation packages to revisiting upskilling of in-house teams as well as more focus on under qualified candidates who have potential but require training and certifications. Employers will need to reward employees who earn CPAs, CFAs, and CFPs or risk losing them to competitors. Many companies also expect to increase outsourcing to fill the gaps.⁴ Incorporating contingent labor as part of the workforce can provide employers with flexibility to scale and the ability to assess performance and fit before offering a permanent role.

DURING THE 12-MONTH PERIOD THROUGH JANUARY 2023, FINANCIAL PROFESSIONALS NETTED THE BIGGEST INCREASES IN BASE SALARIES IN A DECADE.²



AFTER BURNOUT – FLEXIBILITY & HEALTH

Finance employees, who are tired of 70–80-hour work weeks, are now making their health and well-being a priority. And they are in a market where they can afford to wait for opportunities that provide them with not only better pay but improved work/life balance.

That means companies who are shifting back to the office

for counter offers. Beyond salary levels, evaluate what creative work/life balance and benefits may entice candidates from paid paternity leave to on-site daycare or more flexible vacation packages.

STAY OPEN-MINDED

Despite a complex economy that requires more guidance from financial and accounting professionals, there's a serious talent shortage that's going to worsen in the next few years. While 75% of CPA's reached retirement age in 2020, the good news is that finance and accounting are now ranking as top career choices among Gen Z candidates.³ full-time need to carefully consider how this will impact retention. While many high profile finance leaders like J.P. Morgan & Chase CEO Jamie Dimon are demanding workers be in the office every day, most employees don't want to go back in full-time. Employers may find candidates more receptive to a hybrid schedule that allows for two days in the office, but pushing to three days in may result in a higher attrition rate down the road.

CANDIDATES DESIRE TECH-TRAINING

With pressure mounting on financial organizations to update legacy systems and manage increased regulations and data security

PERSPECTIVES | FINANCE & ACCOUNTING

issues, ramping up technology skills needs to be a priority. Accounts Payable and Payroll positions are also requiring more tech-savvy talent. But more companies are challenged to find candidates with finance and accounting expertise who also have knowledge in artificial intelligence and machine learning.⁵ Employers who are proactive in offering candidates critical tech skills are adding another effective tool to their recruiting strategy.

IN-DEMAND ROLES

- Accountant
- Financial Analyst
- Financial Reporting
- Technical Accounting
- CFO

National Average Salaries

Finance	
CFO	\$261,739
VP of Finance	\$222,107
FP&A Director	\$207,069
FP&A Manager	\$156,855
Senior Financial Analyst	\$112,415
Mergers and Acquisitions Analyst	\$116,229
Finance Planning Analyst	\$101,568
Treasury Analyst	\$87,878
Accounting / Reporting	
Chief Accounting Officer	\$227,071
Controller	\$191,885
Assistant Controller	\$165,753
Director of Corporate Accounting	\$156,664
Director of Financial Reporting	\$179,490
Director of Lease / Revenue Recognition	\$152,884
Accounting Manager	\$146,925
Lease / Revenue Recognition Manager	\$147,751
Technical / Financial Reporting Manager	\$151,911
Senior Accountant	\$99,881
Senior Lease / Revenue Accountant	\$76,862
Senior Technical / SEC Accountant	\$101,625
Lease / Revenue Recognition Accountant	\$65,948
Staff Accountant	\$63,959

Tax / Audit	
Director of Tax	\$183,006
Tax Manager	\$140,049
Senior Tax Accountant	\$92,450
Tax Accountant	\$75,233
Director of Internal Audit	\$183,737
Internal Audit Manager	\$165,286
Senior Internal Auditor	\$115,172
Internal Auditor	\$92,921
Operational	
Accounts Receivable Manager	\$93,565
Accounts Receivable Specialist	\$51,965
Collection Specialist	\$56,230
Billing Specialist	\$48,267
Accounts Payable Manager	\$86,492
Accounts Payable Specialist	\$50,280
Payroll Manager	\$98,189
Payroll Specialist	\$58,427
Bookkeeper	\$51,989
Data Entry Specialist	\$41,020



- 1. ADDISON GROUP, FINANCE & ACCOUNTING TEAM 2. CFO DIVE, SALARIES FOR FINANCIAL PROFESSIONALS RISE 5% YET LAG INFLATION, 2023 3. SIA, FINANCE RANKS AS TOP CAREER CHOICE FOR GEN Z WORKERS, 2023 4. ACCOUNTING TODAY, THE ROLE OF CONTINGENT LABOR IN ACCOUNTING FIRMS SET TO EXPAND IN 2023, 2022 5. AVIDXCHANGE, FINANCIAL SERVICES INDUSTRY FACES A HIRING CRISIS, 2022

PERSPECTIVES | HEALTHCARE

RISING DEMAND KEEPS CANDIDATES IN CONTROL



An aging population with a need for advanced medical technology and treatment makes healthcare one of the fastest-growing U.S. industries. More jobs and increased competition mean candidates are still in the driver's seat. That's especially true with high demand for revenue cycle and operational roles, from medical collection specialists to practice managers.

It's becoming a hiring tug of war as healthcare organizations tighten budgets due to economic concerns while candidates ask for higher wages and benefits. Competition is adding even more Employers who hope to win over and retain professionals should consider the potential cost of attrition with remote vs. on-site candidates. The Cleveland Clinic reports that their top job search keywords are still 'remote' and 'work-from-home', and lack of flexibility is a top reason for people leaving the organization.³

GROWTH IN DATA-BASED ROLES

With AI advancements transforming the consumer healthcare experience as well as an ever-improving IT infrastructure, the demand for tech-focused roles continues to be high.

THE U.S. WILL ADD MORE THAN 130,000 NEW JOBS FOR HEALTHCARE MANAGERS AND ADMINISTRATORS OVER THE NEXT 10 YEARS.² Healthcare information management and medical coding are two of the most indemand roles – not surprising considering these positions are anticipated to grow up to 17% by 2031.⁵

As technology increases, so do the cyberhackers who aim to steal patient data. Today, some hospitals produce nearly 50 petabytes of data daily, an incredibly large volume of information to

pressure – companies have to go the extra mile to get the best candidates. For example, many are adding more 30-60-90-day retention bonuses.¹

FLEXIBILITY STILL DRIVES RETENTION

What's one thing most healthcare job seekers won't give up? Flexibility. While many organizations aim to get workers back on-site, there's pushback on full-time, on-site work. Compromising with a shift to hybrid work from fully remote roles is increasing, outside of data analytics positions which have been remote for years. process, let alone safeguard.⁶ Organizations that experience data breaches, risking patient privacy and identity, can face serious

42% OF CANDIDATES WOULD STILL OUTRIGHT REJECT ROLES THAT LACK FLEXIBILITY.⁴

reputational damage. All of this is paving the way for a huge influx of cyber security professionals.

PERSPECTIVES | HEALTHCARE

While the healthcare career outlook is strong, some healthcare organizations are experimenting with using AI to replace certain tasks such as medical necessity, prior authorization position, and scheduling. Employers considering this also need to keep in mind the costs to implement, maintain, and update - all of which can cost up to a \$1,000,000.7



"IF YOU DON'T OFFER SOME KIND OF FLEXIBILITY, **YOUR COMPETITOR WILL."**

- KELLY GORHAM, President, Healthcare, Addison Group



IN-DEMAND ROLES

- **Health Information** Management Director
- **Medical Collection Specialist**
- **Medical Coder**
- Inpatient/Outpatient • **Auditor**

1. ADDISON GROUP, 2023 2. U.S. BUREAU OF LABOR STATISTICS

² U.S. BURRAU OF LABOR STATISTICS 3. CLEVELAND CLINIC, REIMANING THE NON-CLINICAL HEALTHCARE WORKPLACE, 2022 4. YAHOO! FINANCE, WE'RE NOW FINDING OUT THE DAMAGING RESULTS OF THE MANDATED RETURN TO THE OFFICE-AND IT'S WORSE THAN WE THOUGHT, 2023 5. U.S. BURRAU OF LABOR STATISTICS, 2022 6. FORBES, HEALTHCARE CYBERSECURITY SPECIALISTS WILL FACE UNPRECEDENTED DEMAND IN THE COMING YEARS, 2023 7. FOLIO3, THE FINANCIAL COST OF AI IN HEALTHCARE - A COMPREHENSIVE GUIDE FOR 2023, 2022

\$121,488
\$93,600
\$85,280
\$83,200
\$69,680
\$76,960
\$83,200
\$56,505
\$84,484
\$66,315
\$58,106
\$47,853
\$47,040
\$44,440
\$43,138
\$41,731
\$41,265
\$40,931
\$40,812
\$40,067
\$37,686
\$37,232
\$36,641
\$66,315
\$81,070
\$104,942
\$99,879
\$77,236
\$49,986
\$65,961
\$37,306
\$47,049



PERSPECTIVES | INFORMATION TECHNOLOGY



POCKETS OF OPTIMISM AMID CAUTION



Recent layoffs at companies like Google and Microsoft have many Information Technology (IT) workers more cautious about making a job change.¹ Company leaders note recession fears and a hiring spree to meet demand during COVID-19 as key reasons for the downsizing. This cooling trend is expected to continue into 2024 – yet there are bright spots.

There's still high demand for highly qualified roles like data analysts, process automation, and software development specialists, as well as more mid-level roles. Silicon Valley's loss may also be everyone else's gain. Tech

WAGES REMAIN A KEY RECRUITING DRIVER

For most candidates considering a job change in the coming months, wages remain the number one incentive.³ That's a challenge for many companies that have faced reduced revenues and hiring budget cuts over recent months. But amid well-publicized tech staff reductions, job candidates are starting to become more open-minded on salary negotiations. Companies that can emphasize other benefits like job security, a positive corporate culture, and education opportunities will be better positioned for hiring.

599 OF INFORMATION TECHNOLOGY EMPLOYEES WORK IN INDUSTRIES OTHER THAN THE TECH INDUSTRY²

FLEXIBILITY GETTING SQUEEZED

A year ago, tech workers flocked to fully remote work – now they are competing for jobs that may offer one to two days of remote work, if they are lucky. It's a tectonic shift accelerated by tech industry leaders like Elon Musk and Mark Zuckerberg who cite productivity concerns and decreased collaboration as reasons to bring employees

companies in growing markets like Texas, North Carolina, and Florida, as well as nontech industries like insurance, healthcare, and banking, can benefit from layoffs of qualified employees.

The long-term outlook for technology overall is positive and IT professionals still have one of the lower unemployment rates at around 2%.² For employers aiming to find talent in this tight market, showcasing a strong brand reputation and financial stability can help attract job candidates seeking more security. back to the office. But most technology professionals still prefer hybrid work, with the flexibility to work where they want ranking higher on their priorities than pay. Baby boomers are the generation that most prefer remote work, while Gen Z wants to go into the office to make connections and take advantage of opportunities for mentorship.⁴

COMMUNICATION IS CRUCIAL

Communication skills continue to be one of the most valued skillsets in the IT sector, yet the most lacking. 83% of managers struggle with employees who have poor soft skills.⁶ Some of the most important skills that employers seek include active listening, clear and concise written and verbal writing and speaking, as well as non-verbal communications. This is an issue

64% OF REMOTE TECH **EMPLOYEES SAY IT WOULD** TAKE MORE THAN A 20% PAY **INCREASE TO GET THEM TO** WORK IN-OFFICE 5 DAYS A WEEK.⁵

with many candidates but can especially be a challenge with non-native English speakers. More than half of the creative jobs in many IT innovation clusters are held by foreign born workers.⁷ Companies who help facilitate improvement of communications skills as well as English language skills may find greater success in attracting and retaining top talent.

IN-DEMAND ROLES

- **Project** management
- Software development
- **Data-related positions**
- Cybersecurity

National Average Salaries

Data Security Operations & Infrastructure	
Chief Information Security Officer	\$221,793
VP Infrastructure	\$188,031
Network Architect	\$164,502
DevSecOps Engineer	\$145,620
Risk Manager	\$127,207
Cyber Security Engineer	\$124,407
Network Security Engineer	\$122,885
Information Security Manager	\$115,663
Information Security Analyst	\$114,338
Network Security Administrator	\$111,286
Network Operations Analyst	\$106,849
Network Engineer	\$106,387
Network Administrator	\$91,064
Data Center Technician	\$57,469

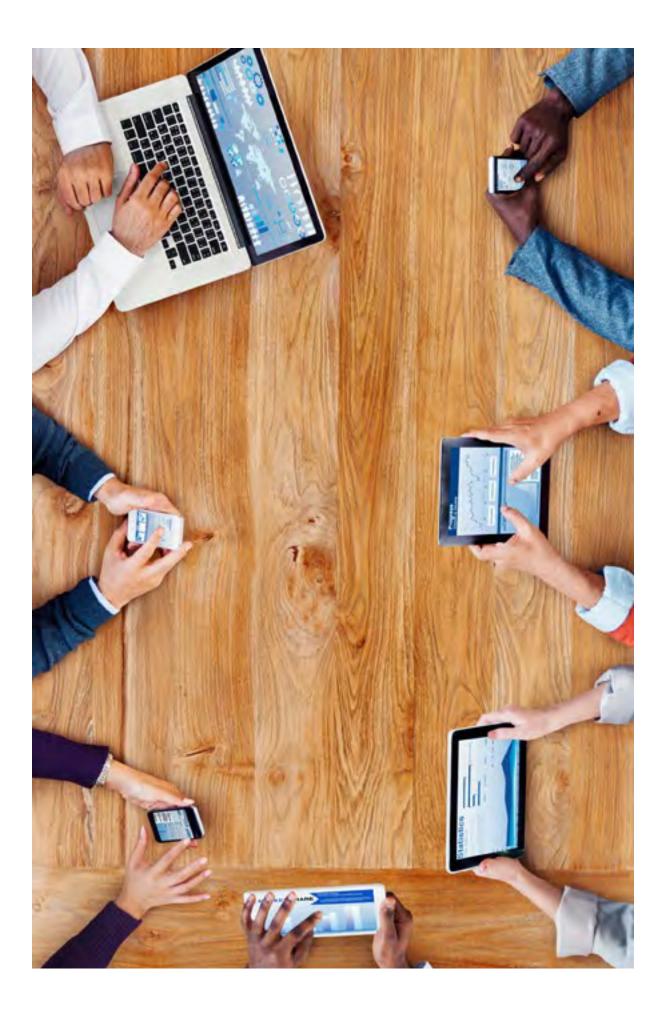
^{1.} CRUNCHBASE, TECH LAYOFFS TRACKER, 2023

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Enterprise Systems & Applications	
VPIT	\$236,689
VP of Development	\$226,149
Chief Information Officer	\$221,591
VP Engineering	\$211,228
Cloud Architect	\$175,952
Solutions Architect	\$173,898
Data Scientist	\$168,689
Senior Salesforce Product Manager	\$156,299
Internet Consultant	\$150,862
Product Manager	\$148,885
IT Manager	\$148,120
Data Architect	\$143,606
Software Development Engineer Architect	\$140,543
Application Architect	\$140,421
Systems Engineer	\$140,114
SAP Programmer	\$139,875
Data Engineer	\$134,331
C++ Professor	\$134,166
Business Intelligence Manager	\$132,543
Python Developer	\$132,090
Cloud Engineer	\$132,025
Sharepoint Developer	\$126,428
Quality Assurance (QA) Engineer	\$121,423
Full Stack Engineer	\$120,640
Data Security Operations & Infrastructure	
DBA and Application Developer	\$120,533
Machine Learning Engineer	\$120,533
Scrum Master	\$119,270
Application Engineer	\$118,731
Software Engineer	\$117,714
MuleSoft Quality	\$117,158
Assurance Engineer	
Data Warehouse Engineer	\$117,117

Data Security Operations & Infrastructure	
DevOps Engineer	\$116,914
PeopleSoft Developer	\$116,359
Java Software Engineer	\$114,987
Engineer	\$114,311
Agile Coach	\$113,910
.NET Developer	\$113,178
Database Developer	\$110,455
Salesforce Developer	\$110,007
Game Designer	\$109,429
Front-End Developer	\$108,065
Game Developer	\$107,658
VR Specialist	\$107,658
Personal Home Page (PHP) Developer	\$102,106
Intelligence Analyst	\$100,188
Game Engineer	\$94,787
Salesforce Administrator	\$94,345
Microsoft Access Developer	\$93,054
Business Intelligence Developer	\$92,068
Data Analyst	\$86,581
Salesforce Business Analyst	\$84,334
Enterprise Systems & Applications	
System Admin	\$91,064
Desktop Support	\$58,118
(SQL) Server Database Administrator	\$116,497
Salesforce and (ERP) Systems Administrator	\$116,127
Quality Assurance (QA) Analyst	\$86,056
Quality Assurance (QA) Manager	\$178,319
PMO Manager	\$165,933
Program Manager	\$144,661
Help Desk Manager	\$118,206
Delivery Manager	\$66,638
Compliance Analyst	\$42,384





PERSPECTIVES | HUMAN RESOURCES



OUTLOOK STRONG, DESPITE MARKET UNCERTAINTY



While economic turbulence did impact many human resources roles in 2023, the long-term outlook for HR remains positive. Jobs are projected to grow 6% from 2022 to 2032 with over 78,000 openings projected annually over the next decade.¹ New roles and responsibilities in HR related to wellbeing, digital transformation, and sustainability have also led to more non-traditional HR career paths than ever before.

HR is especially in demand in industries like healthcare, finance, and manufacturing.² Employers in markets like San Antonio and including offering flexibility, wellness programs, and increased PTO.

While remote work is still a key topic during recruiting conversations, hybrid is becoming the new norm with a shift at many companies to a two-day remote schedule. In certain parts of the country, especially in the South, there's a more dramatic shift back to having HR roles fully on-site.

EMPLOYEE WELLNESS IS A PRIORITY

Stress and burnout are at record levels with 87% of Americans feeling anxious about

HR SALARIES HAVE REACHED THEIR HIGHEST LEVEL IN 20 YEARS AND EMPLOYERS ARE PLANNING TO STAY FAIRLY AGGRESSIVE ON PAY GOING INTO NEXT YEAR.⁵ the economy and many employees worried that they are losing ground financially.⁶ As human resource professionals work to tackle these issues, they must first address their own burnout crisis resulting from the weight of responsibilities during and post-pandemic. Employers who commit to providing work/life balance and prioritize proactive mental health support for all team members will be more appealing to

Charlotte, where healthcare and financial technology (FinTech) business is booming, are seeing a boost in HR job openings.

HR DEMAND DRIVING SALARIES & BENEFITS

Compensation levels remain strong for HR professionals, with 2023 continuing a trend of increases that averaged 4%, up from 3% in 2022.³ High demand for HR pros should continue to put candidates in a solid position in 2024 with employers planning increases amid inflationary pressures.⁴ Business leaders will also look for other ways to stay competitive candidates. Adding mental health days, encouraging employees to use allotted PTO, and adjusting workloads as needed, can all make a big difference.

HR PROS NEED FUTURE SKILLS NOW

From talent acquisition software to online video conferencing, human resources departments use technology daily to make hiring and onboarding more efficient. Al tools like ChatGPT and Al-powered predictive analytics tools are already helping HR pros create career development plans, write job descriptions, screen candidates, and reduce bias in hiring. In fact, human resources analytics and human resources information systems managers are two of the fastest growing positions in the

42% OF HR PROFESSIONALS SAY THEIR COMPANY PLANS TO CONTINUE USING, EXPANDING UPON, OR DEVELOPING WORKPLACE AUTOMATION OVER THE NEXT FIVE YEARS.⁸ U.S., as organizations leverage data to manage recruiting, measure performance, and plan for compensation and workforce retention.⁷

More HR leaders are committed to using technology to boost productivity and meet increasingly complex demands. Not only can these tools help bridge labor gaps, but they enable HR teams to focus more time on strategic work. With the fast-changing work landscape, human resources professionals must have access to skills development to help them adapt and move ahead. Employers who offer this kind of training in 2024 will have a hiring advantage.

IN-DEMAND ROLES

- Human Resources
 Information Systems
 Manager
- HR Business Partner
- Benefits Manager
- Benefits Specialist
- Compensation Analyst
- DEI and Social Impact
 Consultant

1. BLS, OCCUPATIONAL OUTLOOK HANDBOOK, 2023

- 2. CNN BUSINESS, THE JOB MARKET ENTERS A NEW PHASE AS THE GREAT RESIGNATION ENDS, 2023
- 3. HUMAN RESOURCE EXECUTIVE, WHAT TO KNOW ABOUT SALARY TRENDS IN 2023, 2022
- 4. SHRM, EMPLOYERS BUDGETING 4% PAY RAISES IN 2024, 2023 5. SHRM, SALARY INCREASE BUDGETS HIT TWO-DECADE HIGH, 2023
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 HRDIVE HR ANALYTICS ROLES ON THE RISE 2023
- 8. SHRM, WHAT WILL HR LOOK LIKE IN 2030?, 2022

Total Rewards	
Total Rewards Director	\$153,521
Compensation & Benefits Manager	\$140,053
Compensation Manager	\$117,794
Benefits Manager	\$99,690
Compensation Analyst	\$86,497
Benefits Administrator	\$78,468
Benefits Specialist	\$68,255
Human Resources	
VP of HR	\$186,174
HR Director	\$164,988
HR Business Partner	\$113,893
HR Manager	\$112,871
HR Consultant	\$107,031
HRIS Manager	\$160,605
HRIS Analyst	\$94,047
HR Generalist	\$72,857
HR Coordinator	\$55,885
HR Assistant	\$43,379
Organizational Development	
Learning & Development Manager	\$143,102
Organizational Development Manager	\$130,008
Employee Relations Manager	\$104,774
Training Manager	\$99,380
Organizational Development Specialist	\$80,621
DEI and Social Impact Consultant	\$77,094
Talent Acquisition	
Recruitment Director	\$156,600
Talent Acquisition Director	\$151,692
Executive Recruiter	\$85,109
Talent Acquisition Specialist	\$71,234
Recruiter	\$70,088
Recruiting Coordinator	\$51,830



PERSPECTIVES | ADMINISTRATIVE



RETURN TO OFFICE LEADS TO HIGHER DEMAND



A transition to hybrid and on-site work across industries has dramatically increased the demand for administrative professionals. Office management, scheduling appointments, meeting planning, facilities coordination, and travel arrangements – tasks that disappeared a few years ago – have returned in full force. More companies like Disney and Amazon and even Zoom are emphasizing the benefits of in-person collaboration, camaraderie, and mentorship.¹

Higher consumer spending and continued talent shortages have also led to a boom in

FOLLOW THROUGH ON DIVERSITY

94% of the nation's nearly three million administrative workers are women. They work primarily in support roles as indispensable business partners to the teams and executives that they support.⁵ As demand for office support increases, it's even more vital for employers to commit to follow through on diversity and inclusion. Currently, only 16% of Hispanics and 9% of African American candidates work in these roles.⁶ While more companies recruit for diversity, many are also backtracking on DEI initiatives and minority retention is suffering.⁷

COMPANY LEADERS REPORT THAT AN EFFECTIVE CUSTOMER CARE EXPERIENCE IS NOW A TOP PRIORITY FOR THE NEXT 12-24 MONTHS.⁴

DIGITAL LITERACY IS A MUST-HAVE SKILL

Beyond crucial interpersonal and organizational skills, administrative professionals today require strong technology skills. Proficiency in basic computer software programs like Microsoft Word and Excel are certainly expected in candidates but that's just the beginning. Now administrative staff support teams by managing data

inbound and outbound customer service jobs, especially in the consumer goods, tech, and healthcare industries.²

Companies who seek to recruit for these jobs should recognize that flexibility is still highly desired by candidates. Many of these candidates are women who play a bigger part than their male counterparts in managing family priorities at home.³

Employers wooing on-site administrative staff should consider other flexible options like job sharing or a compressed work week. entry in Customer Relationship Management systems as well as using workflow automation and AI-powered Chatbots to streamline scheduling and customer service. Employers seeking to attract and retain top administrative talent should plan to invest in tech training that will boost their skills and productivity.

PERSPECTIVES | ADMINISTRATIVE





HOW CHATGPT IS HELPING ADMINISTRATIVE PROFESSIONALS

- Automating Repetitive Tasks
- **Answering FAQs**
- **Streamlining Communication**
- Summarizing Data
- Scheduling
- **Providing Customer Support**
- **Managing Emails**

1. BBC, THE COMPANIES BACKTRACKING ON FLEXIBLE WORK, 2023

- LIBIC, THE COMPANIES BACK HACKING ON FLEXIBLE WORK 2023
 MCKINSEY & COMPANY, THE STATE OF CUSTOMER CARE IN 2022, 2022
 NORN, WOMEN ARE EARNING MORE MONEY, BUT THEY'RE STILL PICKING UP A HEAVIER LOAD AT HOME, 2023
 MCKINSEY & COMPANY, THE STATE OF CUSTOMER CARE IN 2022, 2022
 S. US CENSUS, RECOGNIZING THE NATION'S 2.78 MILLION ADMINISTRATIVE PROFESSIONALS, 2022
 G. ZIPPA, ADMINISTRATIVE PROFESSIONAL DEMOGRAPHICS AND STATISTICS IN THE US, 2023
 T. HR MORNING, DIVERSITY RECRUITMENT IS HEALTHY, DIVERSITY RETENTION ISN'T, 2023

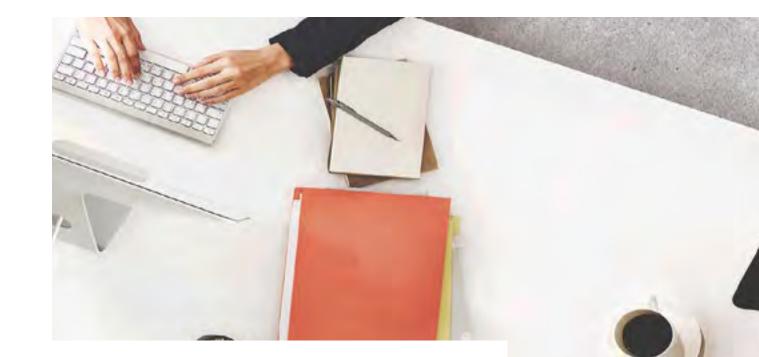
Legal	
Paralegal	\$66,075
Litigation Specialist	\$60,883
Legal Assistant	\$58,240
Law Clerk	\$52,378

Administrative	
Contracts Administrator	\$94,284
Executive Assistant	\$81,024
Sales Administrator	\$70,031
Meeting Planner	\$60,987
Sales Assistant	\$54,187
Marketing Coordinator	\$53,298
Project Assistant	\$48,989
Administrative Assistant	\$48,129

Facilities Support	
Safety Coordinator	\$97,178
Facilities Manager	\$95,944
Office Manager	\$89,885
Facilities Coordinator	\$79,241
Delivery and Mail Sorter	\$44,514
Office Clerk	\$40,714
Receptionist	\$33,083



PERSPECTIVES | DIGITAL MARKETING



MARKETERS LOOKING FOR STABILITY



MARKETERS LOOKING FOR STABILITY

Internet and social media advertising is growing by double digits each year and has quickly taken the lead as the primary marketing vehicle for most companies. That bodes well for digital marketing strategists, SEO, and PPC specialists, and social media professionals with estimated job growth at 10% in the next 10 years.¹

Despite a positive long-term outlook, companies are currently taking a cautious approach to planning media budgets amid recession fears, and that has digital marketers holding tight onto current positions in a 'watch a position to easily negotiate for flexible work hours. While flexibility is still a top priority of digital marketers today, a growing number of employers are holding firm on bringing workers back into the office full-time. At most, they are willing to negotiate one to two days a week of hybrid. That means marketers who are working hours away from their current position may have to rethink either their location or their job.

Employers looking to have a leg up on securing and retaining top talent can differentiate themselves by offering different types of flexibility such as compressed work weeks.

57% OF MARKETING LEADERS PRIORITIZE ANALYTICS EXPERIENCE WHEN HIRING NEW TALENT.² They should partner with employees to create a work/ life balance that demonstrates they are invested in their wellbeing.

AI WILL TRANSFORM ROLES BUT NOT REPLACE HUMANS

It's all the talk right now. Al (Artificial Intelligence) is expected to impact Digital Marketing significantly within the next three to five years, leaving many wondering if

and see' mode. Strong candidates, especially those in high-demand roles like data analysis, will likely have multiple offers on the table. Some may source job offers with the intention of asking their current employer for a raise rather than moving to a new company. Beyond salary, company stability, growth opportunities, and a commitment to work/life balance will play a role in helping companies entice candidates to make a move.

WORKERS WANT REMOTE, EMPLOYERS DON'T

In 2022, marketing jobs ranked second highest for remote work.³ Employees were in

they will have a job. Al is already able to write

82.6% OF MARKETERS SAY HYBRID WORK IS IMPORTANT TO THEM, BUT 1 IN 10 HAD REQUESTS TO EMPLOYERS FOR GREATER FLEXIBILITY DENIED.⁴

content, create images and logos, edit videos, make translations, and edit strings of code. While AI will automate monotonous marketing

PERSPECTIVES | DIGITAL MARKETING

tasks, there will still be the need for human emotional intelligence, decision-making, and creativity in the field.5

Digital marketers will need to learn the skills to supervise and direct AI using human judgment for it to be truly effective. Employers can win marketing candidates over by staying current with the latest AI training.

"IT'S NIGHT AND DAY FROM LAST YEAR. COMPANIES **ARE REQUIRING EMPLOYEES RETURN TO THE OFFICE AND CANDIDATES MAY NOT HAVE A** CHOICE."

- MIKE WEAST, President, IT & Digital Marketing, Addison Group



BUREAU OF LABOR STATISTICS
 2. REUTERS STATE OF MARKETING 2023
 3. FORBES ADVISOR, REMOTE WORK AND STATICS AND TRENDS IN 2023, 2023
 4. MARKETING WORK, A0202
 5. FORBES, WILL ARTIFICIAL INTELLIGENCE CHANGE THE WORLD OF DIGITAL MARKETING FOREVER?, 2023

Digital Marketing	
Business Intelligence Analyst	\$82,134
Content Manager	\$80,039
Data Analyst	\$86,581
Digital Marketing Analyst	\$74,994
Digital Marketing Manager	\$96,610
e-Commerce Director	\$118,723
Email Marketing Specialist	\$80,680
SEO Specialist	\$68,193
Social Media Manager	\$52,071
Technical Writer	\$77,484
UI Designer	\$93,455
UX Designer	\$93,455
Web Developer	\$108,065

WHAT'S NEXT

HOW TO PLAN FOR 2024



DON'T LET FEAR RULE

Economic turmoil over the past 12 months has companies in every industry on high alert. But don't let fear hinder you from moving forward with the right talent. Conditions vary by industry and geographic market. Competition is intense, and employers are losing ideal candidates by moving too slow. If a higher salary isn't an option, learn what else motivates your candidate. Work/life balance, increased PTO, and upskilling may help seal the deal.

KEEP FLEXIBILITY TOP OF MIND

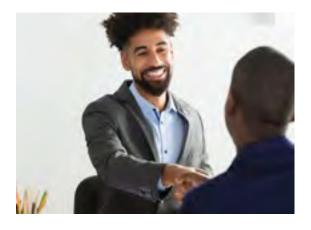
As employers require workers back in the office, they should recognize that flexibility continues to be a key motivator, second only to salary and ranking even higher than a positive work culture.¹ Flexibility can come in different forms than one or two days of remote work – it can mean job sharing, split-shifts, and compressed work weeks. While the debate about remote work continues, there's no question that companies who continue to offer flexibility will have a distinct advantage with candidates.





APPLY BRAND POLISH

When salary increases are put on hold and flexibility is pushed back, candidates need more reasons to get excited about your company. Employees place a high priority on a brand that aligns with their own values.² Companies must take a hard look at their website, social media platforms, recruiting materials, and customer reviews to determine what kind of story these channels communicate. How are you helping candidates envision the kind of difference they could make if they join your team?



CAST A WIDER NET

A tight job market means industries need to get serious about recruiting untapped talent. Organizations like Hire Heroes USA (veterans and military spouses) and Best Buddies International³ (individuals with intellectual and developmental disabilities) provide valuable guidance with candidate matching and assimilation. Demand for contract workers has also surged in the last year as hiring managers hesitate to bring more full-time staff on board.4

AI DISRUPTION IS HERE

Al is here to stay and it's only going to become more advanced. HR leaders are already using it to improve recruiting with AI-driven candidate interviews and assessments. Business leaders are evaluating whether AI may eliminate certain job roles, with predictions that a quarter of all work tasks may disappear. While AI may eliminate some roles, it will add new jobs and greatly improve worker efficiency in many others.⁵ Companies need to prepare teams with AI skills development to ensure employees can stay ahead of the curve.





1. TALENTCULTURE, FLEXIBILITY: KEY TO EMPLOYEE RETENTION IN 2023, 2022

2, OUALTRICS, EMPLOYEES WHO FEEL ALIGNED WITH COMPANY VALUES ARE MORE LIKELY TO STAY, 2022 3. MEDIA PARTNERS, TAPPING INTO THE UNTAPPED TALENT, 2022

AVAHOO! FINANCE, RECESSION FEARS IN THE US HAVE CAUSED DEMAND FOR CONTRACT WORKERS TO SURGE BY MORE THAN 25%, 2022
 HARVARD BUSINESS REVIEW, COMPANIES THAT REPLACE PEOPLE WITH AI WILL GET LEFT BEHIND, 2023

YOUR TRUSTED PARTNER DEDICATED TO DRIVING RESULTS

Whether you are looking for permanent or contingent talent in your information technology, finance and accounting, healthcare, human resources, administrative or digital marketing departments, Addison Group can help your organization quickly find the in-demand team members needed to drive growth and competitiveness.

We take a consultative approach, leveraging our nationwide network of human capital experts to find individuals with the right skills, knowledge, and cultural fit to ensure a perfect match. Our focus is to find the right person for the role or project, meeting the distinctive requirements your business deserves.

If you would like to learn more about how Addison Group can help your company find and retain indemand talent, contact us today and let's start a conversation.

SOURCES AND METHODOLOGY

The salaries listed in this report and appendix include both national and select metro location averages in the United States and do not include bonuses, benefits, or other incentives. Factors such as experience, education, supply and demand for a role, and other market conditions will further affect the salaries for each role.

Our salary calculations incorporate diverse sources (e.g., <u>LaborIQ</u>) to ensure the salaries listed accurately reflect current market conditions. Multiple sources of data, including proprietary, as well as our recruiters and client-facing teams, who were consulted for their knowledge of current salary and market conditions across the country, were used to determine the national averages.

WE ARE WHERE YOU ARE

Austin, TX Atlanta, GA Boston, MA Charlotte, NC Chicago, IL (HQ) Cleveland, OH Dallas, TX Denver, CO Fort Worth, TX Houston, TX Los Angeles, CA Menlo Park, CA Minneapolis, MN Nashville, TN New York, NY Oklahoma City, OK Orange County, CA Philadelphia, PA Phoenix, AZ Reston, VA Rockville, MD San Antonio, TX San Francisco, CA Schaumburg, IL Seattle, WA Tampa, FL Tulsa, OK Washington, DC









Finance	National Average	Atlanta	Austin	Boston	Charlotte
CFO	\$261,739	\$301,000	\$294,456	\$302,309	\$248,652
VP of Finance	\$222,107	\$225,439	\$249,870	\$256,534	\$211,002
FP&A Director	\$207,069	\$186,362	\$208,104	\$239,165	\$196,716
FP&A Manager	\$156,855	\$152,934	\$156,933	\$181,168	\$149,012
Senior Financial Analyst	\$112,415	\$120,846	\$119,160	\$129,839	\$106,794
Mergers and Acquisitions Analyst	\$116,229	\$124,946	\$124,946	\$134,244	\$110,418
Finance Planning Analyst	\$101,568	\$109,186	\$106,646	\$96,491	\$96,490
Treasury Analyst	\$87,878	\$94,469	\$92,272	\$101,499	\$83,484
Accounting / Reporting					
Chief Accounting Officer	\$227,071	\$261,132	\$261,132	\$262,267	\$215,717
Controller	\$191,885	\$182,291	\$201,479	\$221,627	\$163,102
Assistant Controller	\$165,753	\$178,184	\$166,996	\$191,445	\$157,465
Director of Corporate Accounting	\$156,664	\$160,581	\$157,839	\$180,947	\$148,831
Director of Financial Reporting	\$179,490	\$170,516	\$179,580	\$207,311	\$179,580
Director of Lease / Revenue Recognition	\$152,884	\$164,350	\$164,350	\$176,581	\$145,240
Accounting Manager	\$146,925	\$135,906	\$139,579	\$143,252	\$139,579
Lease / Revenue Recognition Manager	\$147,751	\$140,363	\$148,120	\$170,652	\$140,363
Technical / Financial Reporting Manager	\$151,911	\$145,835	\$153,430	\$175,457	\$144,315
Senior Accountant	\$99,881	\$85,398	\$100,081	\$111,867	\$105,874
Senior Lease / Revenue Accountant	\$76,862	\$85,701	\$103,764	\$90,697	\$73,019
Senior Technical / SEC Accountant	\$101,625	\$99,084	\$119,409	\$119,918	\$96,544
Lease / Revenue Recognition Accountant	\$65,948	\$75,840	\$92,327	\$77,819	\$62,651
Staff Accountant	\$63,959	\$65,878	\$75,152	\$75,472	\$60,761
Tax / Audit					
Director of Tax	\$183,006	\$196,731	\$211,372	\$215,947	\$173,856
Tax Manager	\$140,049	\$150,553	\$161,757	\$165,258	\$133,047
Senior Tax Accountant	\$92,450	\$99,384	\$106,780	\$109,091	\$87,828
Tax Accountant	\$75,233	\$80,875	\$86,894	\$88,775	\$71,471
Director of Internal Audit	\$183,737	\$180,062	\$248,045	\$216,810	\$174,550
Internal Audit Manager	\$165,286	\$161,980	\$206,608	\$195,037	\$157,022
	\$115,172	\$120,931	\$135,327	\$135,903	\$109,413
Senior Internal Auditor	φ110/17C	\$120,001	\$100/0E1	<i>\\</i>	

Operational	National Average	Atlanta	Austin	Boston	Charlotte
Accounts Receivable Manager	\$93,565	\$89,600	\$115,398	\$103,260	\$115,344
Accounts Receivable Specialist	\$51,965	\$53,735	\$54,340	\$70,594	\$52,552
Collection Specialist	\$56,230	\$60,540	\$60,753	\$74,882	\$56,459
Billing Specialist	\$48,267	\$45,782	\$57,475	\$63,387	\$52,171
Accounts Payable Manager	\$86,492	\$86,145	\$110,188	\$99,521	\$105,359
Accounts Payable Specialist	\$50,280	\$56,689	\$57,475	\$69,628	\$54,510
Payroll Manager	\$98,189	\$93,554	\$127,871	\$120,159	\$119,065
Payroll Specialist	\$58,427	\$56,238	\$71,475	\$79,841	\$68,674
Bookkeeper	\$51,989	\$61,393	\$62,967	\$76,131	\$65,756
Data Entry Specialist	\$41,020	\$43,050	\$45,645	\$52,249	\$46,107



Finance	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
CFO	\$261,739	\$284,249	\$266,974	\$300,346	\$301,000
VP of Finance	\$222,107	\$241,208	\$226,549	\$254,868	\$225,439
FP&A Director	\$207,069	\$224,877	\$211,210	\$212,246	\$176,009
FP&A Manager	\$156,855	\$156,855	\$159,992	\$160,776	\$141,170
Senior Financial Analyst	\$112,415	\$122,083	\$114,663	\$120,284	\$111,853
Mergers and Acquisitions Analyst	\$116,229	\$126,225	\$118,554	\$124,365	\$110,418
Finance Planning Analyst	\$101,568	\$110,303	\$103,599	\$108,678	\$100,806
Treasury Analyst	\$87,878	\$95,436	\$89,636	\$94,029	\$90,075
Accounting / Reporting					
Chief Accounting Officer	\$227,071	\$227,071	\$231,612	\$260,564	\$252,730
Controller	\$191,885	\$176,534	\$195,723	\$220,188	\$182,291
Assistant Controller	\$165,753	\$157,466	\$169,068	\$190,202	\$140,890
Director of Corporate Accounting	\$156,664	\$170,137	\$159,797	\$179,772	\$175,464
Director of Financial Reporting	\$179,490	\$181,285	\$183,080	\$188,465	\$180,387
Director of Lease / Revenue Recognition	\$152,884	\$166,032	\$155,942	\$175,434	\$175,817
Accounting Manager	\$146,925	\$146,778	\$149,864	\$146,925	\$125,621
Lease / Revenue Recognition Manager	\$147,751	\$160,458	\$150,706	\$155,139	\$150,706
Technical / Financial Reporting Manager	\$151,911	\$164,975	\$154,949	\$151,911	\$151,151
Senior Accountant	\$99,881	\$104,875	\$101,879	\$99,881	\$100,880
Senior Lease / Revenue Accountant	\$76,862	\$83,472	\$78,399	\$96,078	\$90,697
Senior Technical / SEC Accountant	\$101,625	\$110,365	\$103,658	\$124,491	\$100,863
Lease / Revenue Recognition Accountant	\$65,948	\$71,620	\$67,267	\$85,732	\$80,786
Staff Accountant	\$63,959	\$75,472	\$65,238	\$73,393	\$75,791
Tax / Audit					
Director of Tax	\$183,006	\$181,176	\$186,666	\$209,999	\$175,686
Tax Manager	\$140,049	\$152,093	\$142,850	\$160,706	\$140,749
Senior Tax Accountant	\$92,450	\$115,563	\$94,299	\$106,086	\$95,224
Tax Accountant	\$75,233	\$81,703	\$76,738	\$86,330	\$75,985
Director of Internal Audit	\$183,737	\$199,538	\$187,412	\$210,838	\$175,469
Internal Audit Manager	\$165,286	\$148,757	\$168,592	\$189,666	\$152,063
Senior Internal Auditor	\$115,172	\$115,172	\$117,475	\$132,160	\$100,776
Internal Auditor	\$92,921	\$92,456	\$94,779	\$106,627	\$85,487

Operational	National Average	Chicago	Cleveland	Dallas/ Ft Worth	Denver
Accounts Receivable Manager	\$93,565	\$122,884	\$119,492	\$112,085	\$115,024
Accounts Receivable Specialist	\$51,965	\$60,733	\$52,672	\$52,780	\$58,240
Collection Specialist	\$56,230	\$60,392	\$55,277	\$59,009	\$56,492
Billing Specialist	\$48,267	\$60,516	\$52,678	\$55,825	\$53,040
Accounts Payable Manager	\$86,492	\$124,228	\$105,499	\$107,025	\$112,008
Accounts Payable Specialist	\$50,280	\$60,540	\$55,621	\$55,825	\$60,320
Payroll Manager	\$98,189	\$111,341	\$114,001	\$124,200	\$112,929
Payroll Specialist	\$58,427	\$75,268	\$60,240	\$69,423	\$68,000
Bookkeeper	\$51,989	\$65,767	\$60,598	\$61,159	\$65,000
Data Entry Specialist	\$41,020	\$51,818	\$48,654	\$44,335	\$48,505

Finance	National Average	Houston	Los Angeles	Minneapolis	Nashville
CFO	\$261,739	\$335,026	\$264,356	\$296,027	\$252,578
VP of Finance	\$222,107	\$284,297	\$224,328	\$251,203	\$188,791
FP&A Director	\$207,069	\$265,048	\$209,140	\$234,195	\$155,302
FP&A Manager	\$156,855	\$155,286	\$158,424	\$177,403	\$125,484
Senior Financial Analyst	\$112,415	\$116,350	\$113,540	\$113,539	\$113,539
Mergers and Acquisitions Analyst	\$116,229	\$120,297	\$117,391	\$115,067	\$112,161
Finance Planning Analyst	\$101,568	\$111,725	\$102,584	\$91,411	\$76,176
Treasury Analyst	\$87,878	\$95,787	\$88,757	\$79,090	\$84,802
Accounting / Reporting					
Chief Accounting Officer	\$227,071	\$290,651	\$229,342	\$228,206	\$219,124
Controller	\$191,885	\$193,804	\$193,804	\$192,844	\$153,508
Assistant Controller	\$165,753	\$157,467	\$167,411	\$145,863	\$132,601
Director of Corporate Accounting	\$156,664	\$200,530	\$158,231	\$177,187	\$151,181
Director of Financial Reporting	\$179,490	\$229,747	\$181,285	\$203,003	\$152,567
Director of Lease / Revenue Recognition	\$152,884	\$195,692	\$154,413	\$172,912	\$147,533
Accounting Manager	\$146,925	\$150,598	\$148,394	\$124,886	\$102,848
Lease / Revenue Recognition Manager	\$147,751	\$189,121	\$149,229	\$167,106	\$142,580
Technical / Financial Reporting Manager	\$151,911	\$194,446	\$153,430	\$171,811	\$129,124
Senior Accountant	\$99,881	\$100,880	\$100,880	\$100,880	\$85,898
Senior Lease / Revenue Accountant	\$76,862	\$103,764	\$77,631	\$86,931	\$74,172
Senior Technical / SEC Accountant	\$101,625	\$116,869	\$102,641	\$114,938	\$98,068
Lease / Revenue Recognition Accountant	\$65,948	\$84,413	\$66,607	\$74,587	\$63,640
Staff Accountant	\$63,959	\$81,868	\$64,599	\$72,338	\$61,720
Tax / Audit					
Director of Tax	\$183,006	\$201,307	\$184,836	\$206,980	\$155,555
Tax Manager	\$140,049	\$154,054	\$141,449	\$158,395	\$135,147
Senior Tax Accountant	\$92,450	\$101,695	\$93,375	\$104,561	\$89,214
Tax Accountant	\$75,233	\$86,518	\$75,985	\$85,089	\$72,600
Director of Internal Audit	\$183,737	\$242,533	\$185,574	\$207,807	\$177,306
Internal Audit Manager	\$165,286	\$166,940	\$166,939	\$186,938	\$159,501
Senior Internal Auditor	\$115,172	\$115,057	\$116,324	\$130,260	\$101,351
Internal Auditor	\$92,921	\$95,244	\$93,850	\$105,094	\$85,487

Operational	National Average	Houston	Los Angeles	Minneapolis	Nashville
Accounts Receivable Manager	\$93,565	\$110,429	\$124,156	\$121,522	\$103,803
Accounts Receivable Specialist	\$51,965	\$52,000	\$76,464	\$55,129	\$48,880
Collection Specialist	\$56,230	\$58,137	\$71,875	\$60,317	\$54,648
Billing Specialist	\$48,267	\$55,002	\$71,475	\$55,358	\$51,700
Accounts Payable Manager	\$86,492	\$105,444	\$119,460	\$111,305	\$99,117
Accounts Payable Specialist	\$50,280	\$55,000	\$76,346	\$58,595	\$51,700
Payroll Manager	\$98,189	\$122,365	\$133,770	\$118,080	\$115,023
Payroll Specialist	\$58,427	\$68,398	\$86,303	\$72,225	\$64,294
Bookkeeper	\$51,989	\$60,256	\$72,102	\$65,528	\$56,640
Data Entry Specialist	\$41,020	\$43,680	\$50,039	\$50,558	\$41,059



Finance	National Average	New York	Oklahoma City	Philadelphia	Phoenix
CFO	\$261,739	\$366,435	\$213,317	\$271,685	\$255,196
VP of Finance	\$222,107	\$310,950	\$181,017	\$230,547	\$190,346
FP&A Director	\$207,069	\$289,897	\$168,761	\$214,938	\$180,150
FP&A Manager	\$156,855	\$219,597	\$127,837	\$162,185	\$145,091
Senior Financial Analyst	\$112,415	\$95,553	\$146,140	\$91,618	\$116,687
Mergers and Acquisitions Analyst	\$116,229	\$151,098	\$94,727	\$120,646	\$99,608
Finance Planning Analyst	\$101,568	\$102,586	\$82,778	\$105,428	\$91,411
Treasury Analyst	\$87,878	\$114,241	\$71,621	\$91,217	\$90,075
Accounting / Reporting					
Chief Accounting Officer	\$227,071	\$317,899	\$185,063	\$235,700	\$194,600
Controller	\$191,885	\$268,639	\$134,320	\$199,177	\$182,291
Assistant Controller	\$165,753	\$215,479	\$116,027	\$172,052	\$178,184
Director of Corporate Accounting	\$156,664	\$203,663	\$127,681	\$162,617	\$154,314
Director of Financial Reporting	\$179,490	\$233,337	\$146,284	\$186,311	\$153,823
Director of Lease / Revenue Recognition	\$152,884	\$198,749	\$124,600	\$158,694	\$131,022
Accounting Manager	\$146,925	\$165,291	\$95,501	\$152,508	\$132,233
Lease / Revenue Recognition Manager	\$147,751	\$192,076	\$120,417	\$153,366	\$126,623
Technical / Financial Reporting Manager	\$151,911	\$197,484	\$123,807	\$157,684	\$144,315
Senior Accountant	\$99,881	\$115,363	\$84,899	\$103,676	\$85,598
Senior Lease / Revenue Accountant	\$76,862	\$99,921	\$62,643	\$79,783	\$91,081
Senior Technical / SEC Accountant	\$101,625	\$132,113	\$82,824	\$105,487	\$96,544
Lease / Revenue Recognition Accountant	\$65,948	\$85,732	\$53,748	\$68,454	\$70,894
Staff Accountant	\$63,959	\$83,147	\$70,355	\$66,389	\$68,756
Tax / Audit					
Director of Tax	\$183,006	\$256,208	\$149,150	\$189,960	\$156,836
Tax Manager	\$140,049	\$182,064	\$128,845	\$145,371	\$120,022
Senior Tax Accountant	\$92,450	\$120,185	\$91,526	\$95,963	\$87,828
Tax Accountant	\$75,233	\$97,803	\$75,233	\$78,092	\$64,475
Director of Internal Audit	\$183,737	\$257,232	\$137,803	\$190,719	\$157,463
Internal Audit Manager	\$165,286	\$214,872	\$123,965	\$171,567	\$141,650
Senior Internal Auditor	\$115,172	\$149,724	\$93,865	\$119,549	\$98,702
Internal Auditor	\$92,921	\$120,797	\$75,731	\$96,452	\$79,633

Operational	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Accounts Receivable Manager	\$93,565	\$106,880	\$98,358	\$115,250	\$115,024
Accounts Receivable Specialist	\$51,965	\$73,206	\$49,255	\$50,385	\$57,240
Collection Specialist	\$56,230	\$77,564	\$55,392	\$47,964	\$56,492
Billing Specialist	\$48,267	\$65,970	\$45,662	\$48,770	\$54,080
Accounts Payable Manager	\$86,492	\$103,153	\$91,101	\$110,960	\$105,326
Accounts Payable Specialist	\$50,280	\$72,524	\$50,722	\$52,159	\$59,122
Payroll Manager	\$98,189	\$124,342	\$103,650	\$109,856	\$112,929
Payroll Specialist	\$58,427	\$83,100	\$53,458	\$56,296	\$66,560
Bookkeeper	\$51,989	\$79,646	\$52,720	\$53,964	\$61,892
Data Entry Specialist	\$41,020	\$48,970	\$41,281	\$40,992	\$48,505



Finance	National Average	San Antonio	San Francisco	Seattle	Tampa
CFO	\$261,739	\$252,579	\$348,375	\$325,865	\$264,880
VP of Finance	\$222,107	\$200,341	\$295,624	\$276,523	\$225,439
FP&A Director	\$207,069	\$165,655	\$275,609	\$250,553	\$189,882
FP&A Manager	\$156,855	\$125,484	\$156,855	\$180,383	\$133,170
Senior Financial Analyst	\$112,415	\$89,932	\$149,624	\$145,577	\$98,363
Mergers and Acquisitions Analyst	\$116,229	\$92,983	\$92,984	\$144,705	\$130,758
Finance Planning Analyst	\$101,568	\$81,254	\$135,187	\$126,452	\$80,239
Treasury Analyst	\$87,878	\$70,302	\$116,966	\$109,408	\$72,060
Accounting / Reporting					
Chief Accounting Officer	\$227,071	\$219,124	\$302,232	\$275,891	\$232,975
Controller	\$191,885	\$185,169	\$255,399	\$225,465	\$158,305
Assistant Controller	\$165,753	\$159,952	\$225,424	\$194,760	\$136,746
Director of Corporate Accounting	\$156,664	\$151,181	\$208,520	\$184,080	\$148,831
Director of Financial Reporting	\$179,490	\$173,208	\$210,901	\$200,131	\$161,541
Director of Lease / Revenue Recognition	\$152,884	\$147,533	\$210,980	\$190,341	\$126,129
Accounting Manager	\$146,925	\$124,886	\$154,271	\$165,291	\$137,669
Lease / Revenue Recognition Manager	\$147,751	\$118,201	\$155,139	\$180,995	\$130,612
Technical / Financial Reporting Manager	\$151,911	\$121,529	\$163,304	\$175,457	\$134,441
Senior Accountant	\$99,881	\$79,905	\$132,942	\$125,351	\$90,392
Senior Lease / Revenue Accountant	\$76,862	\$76,862	\$126,822	\$120,673	\$68,791
Senior Technical / SEC Accountant	\$101,625	\$81,300	\$135,263	\$126,523	\$90,954
Lease / Revenue Recognition Accountant	\$65,948	\$65,948	\$110,793	\$88,700	\$59,023
Staff Accountant	\$63,959	\$63,959	\$85,129	\$85,833	\$63,639
Tax / Audit					
Director of Tax	\$183,006	\$176,601	\$243,581	\$237,908	\$162,143
Tax Manager	\$140,049	\$131,646	\$154,054	\$175,061	\$150,553
Senior Tax Accountant	\$92,450	\$92,450	\$123,051	\$125,270	\$77,658
Tax Accountant	\$75,233	\$75,233	\$100,135	\$110,593	\$61,691
Director of Internal Audit	\$183,737	\$160,770	\$244,544	\$220,484	\$167,384
Internal Audit Manager	\$165,286	\$132,229	\$165,286	\$185,947	\$140,493
Senior Internal Auditor	\$115,172	\$92,138	\$153,294	\$130,720	\$99,048
Internal Auditor	\$92,921	\$74,337	\$123,678	\$105,465	\$85,952

Operational	National Average	San Antonio	San Francisco	Seattle	Tampa
Accounts Receivable Manager	\$93,565	\$105,076	\$130,691	\$115,024	\$97,890
Accounts Receivable Specialist	\$51,965	\$52,542	\$80,489	\$58,240	\$51,592
Collection Specialist	\$56,230	\$54,871	\$75,658	\$58,240	\$46,349
Billing Specialist	\$48,267	\$48,277	\$75,237	\$54,080	\$49,471
Accounts Payable Manager	\$86,492	\$105,141	\$125,748	\$111,462	\$98,553
Accounts Payable Specialist	\$50,280	\$52,832	\$80,365	\$62,400	\$50,852
Payroll Manager	\$98,189	\$97,510	\$140,811	\$132,235	\$105,947
Payroll Specialist	\$58,427	\$57,866	\$90,846	\$75,000	\$54,886
Bookkeeper	\$51,989	\$59,116	\$75,897	\$63,000	\$52,612
Data Entry Specialist	\$41,020	\$45,230	\$52,673	\$52,520	\$39,965



Finance	National Average	Tulsa	Washington, DC
CFO	\$261,739	\$213,317	\$314,872
VP of Finance	\$222,107	\$181,017	\$267,195
FP&A Director	\$207,069	\$168,761	\$249,104
FP&A Manager	\$156,855	\$127,837	\$188,697
Senior Financial Analyst	\$112,415	\$91,618	\$115,226
Mergers and Acquisitions Analyst	\$116,229	\$94,727	\$133,663
Finance Planning Analyst	\$101,568	\$82,778	\$102,585
Treasury Analyst	\$87,878	\$71,621	\$105,717
Accounting / Reporting			
Chief Accounting Officer	\$227,071	\$185,063	\$273,166
Controller	\$191,885	\$156,386	\$220,668
Assistant Controller	\$165,753	\$132,602	\$182,328
Director of Corporate Accounting	\$156,664	\$125,331	\$188,467
Director of Financial Reporting	\$179,490	\$146,284	\$215,926
Director of Lease / Revenue Recognition	\$152,884	\$124,600	\$183,919
Accounting Manager	\$146,925	\$102,848	\$147,660
Lease / Revenue Recognition Manager	\$147,751	\$120,417	\$177,744
Technical / Financial Reporting Manager	\$151,911	\$123,807	\$182,749
Senior Accountant	\$99,881	\$94,887	\$114,863
Senior Lease / Revenue Accountant	\$76,862	\$62,643	\$92,465
Senior Technical / SEC Accountant	\$101,625	\$82,824	\$122,255
Lease / Revenue Recognition Accountant	\$65,948	\$53,748	\$79,335
Staff Accountant Tax / Audit	\$63,959	\$73,873	\$86,345
Director of Tax	\$183,006	\$181,176	\$220,156
Tax Manager	\$140,049	\$147,051	\$168,479
Senior Tax Accountant	\$92,450	\$91,526	\$111,217
Tax Accountant	\$75,233	\$82,756	\$90,505
Director of Internal Audit	\$183,737	\$137,803	\$221,036
Internal Audit Manager	\$165,286	\$123,965	\$190,079
Senior Internal Auditor	\$115,172	\$93,865	\$114,596
Senior Internal Additor	↓ = = ↓ /= · =		+

Operational	National Average	Tulsa	Washington, DC
Accounts Receivable Manager	\$93,565	\$96,982	\$120,550
Accounts Receivable Specialist	\$51,965	\$48,760	\$62,488
Collection Specialist	\$56,230	\$54,464	\$60,385
Billing Specialist	\$48,267	\$44,799	\$52,050
Accounts Payable Manager	\$86,492	\$89,762	\$118,390
Accounts Payable Specialist	\$50,280	\$49,155	\$57,787
Payroll Manager	\$98,189	\$101,650	\$125,855
Payroll Specialist	\$58,427	\$52,551	\$65,245
Bookkeeper	\$51,989	\$51,270	\$62,542
Data Entry Specialist	\$41,020	\$40,230	\$47,508



Healthcare Salaries

Health Information \$121,488 \$123,993 \$122,795 \$152,148 \$140,515 Inpatient Auditor \$93,600 \$94,630 \$92,815 \$71,076 \$67,438 Inpatient Auditor \$85,280 \$86,218 \$84,565 \$64,759 \$61,443 Outpatient Auditor \$83,200 \$84,115 \$82,503 \$63,179 \$59,945 Outpatient Coder \$69,680 \$70,446 \$69,096 \$52,912 \$50,204 Profee Auditor \$76,960 \$77,807 \$76,315 \$58,441 \$55,449 Provider Educator \$83,200 \$84,115 \$82,503 \$63,179 \$59,945 Clinical Documentation \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Revenue Cycle \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Inpartient Courselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649 Incarace Verification Specialist \$58,106 \$60,053 \$57,401 \$69,091 \$60,983 Medical Schedu
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Profee Auditor \$76,960 \$77,807 \$76,315 \$58,441 \$55,449 Provider Educator \$83,200 \$84,115 \$82,503 \$63,179 \$59,945 Clinical Documentation Improvement Specialist \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Revenue Cycle Revenue Cycle Analyst \$84,484 \$74,520 \$79,556 \$87,886 \$86,236 Financial Counselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649 Insurance Verification Specialist \$58,106 \$60,053 \$57,401 \$69,091 \$60,983 Medical Scheduler \$47,853 \$40,619 \$40,117 \$51,239 \$40,251
Provider Educator \$83,200 \$84,115 \$82,503 \$63,179 \$59,945 Clinical Documentation Improvement Specialist \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Revenue Cycle End End End End End End Revenue Cycle Analyst \$84,484 \$74,520 \$79,556 \$87,886 \$86,236 Financial Counselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649 Insurance Verification Specialist \$58,106 \$60,053 \$57,401 \$69,091 \$60,983 Medical Scheduler \$47,853 \$40,619 \$40,117 \$51,239 \$40,251
Clinical Documentation Improvement Specialist \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Revenue Cycle Revenue Cycle Analyst \$84,484 \$74,520 \$79,556 \$87,886 \$86,236 Financial Counselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649 Insurance Verification Specialist \$58,106 \$60,053 \$57,401 \$69,091 \$60,983 Medical Scheduler \$47,853 \$40,619 \$40,117 \$51,239 \$40,251
Improvement Specialist \$56,505 \$57,282 \$55,275 \$67,797 \$51,487 Revenue Cycle Revenue Cycle Analyst \$84,484 \$74,520 \$79,556 \$87,886 \$86,236 Financial Counselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649 Insurance Verification Specialist \$58,106 \$60,053 \$57,401 \$69,091 \$60,983 Medical Scheduler \$47,853 \$40,619 \$40,117 \$51,239 \$40,251
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Insurance Verification Specialist\$58,106\$60,053\$57,401\$69,091\$60,983Medical Scheduler\$47,853\$40,619\$40,117\$51,239\$40,251
Medical Scheduler \$47,853 \$40,619 \$40,117 \$51,239 \$40,251
Utilization Review Specialist \$47,040 \$47,511 \$47,733 \$58,379 \$45,095
Credentialing Specialist \$44,440 \$42,572 \$42,165 \$53,890 \$42,446
Insurance and Accounts \$43,138 \$41,499 \$39,554 \$52,788 \$43,654
Receivable Coordinator
Patient Access Specialist \$41,731 \$40,825 \$41,976 \$49,136 \$41,575
Payment Collector \$41,265 \$41,524 \$40,070 \$52,237 \$39,588
Medical Clerk \$40,931 \$38,207 \$41,581 \$51,595 \$39,377
Authorization Coordinator \$40,812 \$40,367 \$41,157 \$53,745 \$56,645
Medical Receptionist \$40,067 \$38,439 \$40,803 \$51,073 \$38,736
Medical Assistant \$37,686 \$35,794 \$38,984 \$50,511 \$37,091
Call Center Agent \$37,232 \$36,169 \$36,608 \$47,524 \$37,106
Customer Service Specialist \$36,641 \$37,150 \$36,616 \$46,040 \$36,960
Financial Counselor \$66,315 \$69,380 \$60,692 \$75,054 \$71,649
Denial Management Analyst \$81,070 \$83,737 \$75,876 \$83,795 \$77,202
Healthcare Leadership
Department Manager \$104,942 \$100,594 \$104,438 \$136,873 \$111,240
Practice Manager \$99,879 \$102,230 \$93,631 \$125,262 \$92,892
Clinical Lead \$77,236 \$79,908 \$72,321 \$104,794 \$75,095
Case Manager \$49,986 \$51,219 \$37,567 \$47,959 \$45,810
Long-Term Care Administrator \$65,961 \$64,052 \$67,147 \$71,081 \$62,446
Medical Administrator \$37,306 \$37,803 \$37,842 \$47,495 \$37,038
Medical Records Administrator \$47,049 \$46,906 \$46,801 \$61,477 \$46,284

Health Information Management	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
Health Information	\$121,488	\$142,815	\$124,032	\$134,549	\$137,801
Management Director				-	
Inpatient Auditor	\$93,600	\$89,127	\$86,104	\$97,906	\$75,262
Inpatient Coder	\$85,280	\$81,205	\$78,450	\$89,203	\$68,572
Outpatient Auditor	\$83,200	\$79,224	\$76,537	\$87,027	\$66,900
Outpatient Coder	\$69,680	\$66,350	\$64,100	\$72,885	\$56,028
Profee Auditor	\$76,960	\$73,283	\$70,797	\$80,500	\$61,882
Provider Educator	\$83,200	\$79,224	\$76,537	\$87,027	\$66,900
Clinical Documentation Improvement Specialist	\$56,505	\$55,510	\$59,196	\$54,608	\$63,946
Revenue Cycle					
Revenue Cycle Analyst	\$84,484	\$92,073	\$71,525	\$75,483	\$87,308
Financial Counselor	\$66,315	\$63,175	\$58,889	\$62,675	\$67,472
Insurance Verification Specialist	\$58,106	\$58,527	\$56,774	\$58,030	\$65,054
Medical Scheduler	\$47,853	\$40,480	\$40,959	\$39,930	\$46,008
Utilization Review Specialist	\$47,040	\$47,616	\$47,991	\$45,954	\$56,266
Credentialing Specialist	\$44,440	\$43,887	\$45,606	\$45,944	\$54,056
Insurance and Accounts	\$43,138	\$48,202	\$43,132	\$42,790	\$51,022
Receivable Coordinator	940,100	940,202	940,102	Ş42,190	301,022
Patient Access Specialist	\$41,731	\$42,492	\$42,434	\$41,458	\$48,188
Payment Collector	\$41,265	\$41,503	\$38,999	\$39,620	\$53,401
Medical Clerk	\$40,931	\$42,271	\$38,316	\$41,293	\$49,886
Authorization Coordinator	\$40,812	\$42,860	\$44,365	\$39,009	\$50,756
Medical Receptionist	\$40,067	\$40,702	\$38,542	\$40,101	\$47,312
Medical Assistant	\$37,686	\$39,105	\$36,317	\$39,111	\$49,310
Call Center Agent	\$37,232	\$37,476	\$37,088	\$35,662	\$42,970
Customer Service Specialist	\$36,641	\$37,360	\$37,294	\$36,540	\$43,233
Financial Counselor	\$66,315	\$63,175	\$58,889	\$62,675	\$67,472
Denial Management Analyst	\$81,070	\$76,343	\$69,879	\$84,565	\$84,210
Healthcare Leadership					
Department Manager	\$104,942	\$108,256	\$104,598	\$101,171	\$136,991
Practice Manager	\$99,879	\$103,200	\$89,805	\$97,527	\$122,967
Clinical Lead	\$77,236	\$84,778	\$73,128	\$78,056	\$93,669
Case Manager	\$49,986	\$48,262	\$43,048	\$43,217	\$48,307
Long-Term Care Administrator	\$65,961	\$72,816	\$62,299	\$66,935	\$72,128
Medical Administrator	\$37,306	\$37,336	\$38,574	\$36,514	\$42,256
Medical Records Administrator	\$47,049	\$49,217	\$46,182	\$47,498	\$56,942

Healthcare Salaries

Health Information \$121,488 \$136,611 \$141,982 \$125,803 \$115,139 Management Director \$93,600 \$84,329 \$82,672 \$96,689 Inpatient Auditor \$93,600 \$84,329 \$82,672 \$96,689 Outpatient Auditor \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Outpatient Coder \$69,680 \$62,778 \$61,544 \$64,559 \$71,979 Profee Auditor \$76,960 \$69,337 \$67,974 \$71,304 \$79,500 Provider Educator \$58,200 \$74,955 \$74,486 \$77,086 \$85,946 Clinical Documentation \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Improvement Specialist \$84,484 \$84,845 \$84,651 \$82,005 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,603 Credentialing Specialist \$44,440 \$49,	Health Information Management	National Average	Houston	Los Angeles	Minneapolis	Nashville
Management Director Inpatient Auditor \$93,600 \$84,329 \$82,672 \$86,722 \$96,689 Inpatient Coder \$85,280 \$76,833 \$75,323 \$79,013 \$99,094 Outpatient Coder \$89,800 \$62,778 \$61,544 \$64,559 \$71,979 Profee Auditor \$76,960 \$60,337 \$67,974 \$71,304 \$79,500 Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Revenue Cycle Analyst \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$54,068 \$40,207 \$46,929 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,821 \$50,689 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60		\$121,488	\$136,611	\$141,982	\$125,803	\$115,139
Inpatient Coder \$85,280 \$76,833 \$75,323 \$79,013 \$99,094 Outpatient Auditor \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Outpatient Coder \$69,680 \$62,778 \$61,544 \$64,559 \$71,979 Profee Auditor \$76,960 \$69,337 \$67,974 \$71,304 \$79,500 Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Revenue Cycle \$82,946 \$82,946 \$82,946 \$82,946 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$44,740 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,204 \$49,604 \$50,498 \$41,628 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Special				· · ·		
Outpatient Auditor \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Outpatient Coder \$69,680 \$62,778 \$61,544 \$64,559 \$71,979 Profee Auditor \$76,960 \$69,337 \$67,974 \$71,304 \$75,500 Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Analyst \$84,484 \$84,851 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$53,106 \$57,744 \$67,299 \$83,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access						
Outpatient Coder \$69,680 \$62,773 \$61,544 \$64,559 \$71,979 Profee Auditor \$76,960 \$69,337 \$67,974 \$71,304 \$79,500 Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Analyst \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$47,853 \$39,535 \$44,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,740 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$53,415 \$49,212 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,914 \$40,664 <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td>				-	-	
Profee Auditor \$76,960 \$69,337 \$67,974 \$71,304 \$79,500 Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Revenue Cycle Analyst \$84,484 \$84,845 \$84,051 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,744 \$67,299 \$63,309 \$53,761 Medical Scheduler \$44,7853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$44,7040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$48,604 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,265 \$38,900 \$53,415 \$49,212<	· · · ·					
Provider Educator \$83,200 \$74,959 \$73,486 \$77,086 \$85,946 Clinical Documentation Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle \$70,855 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$44,7853 \$30,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$44,740 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$44,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Receptionist \$40,067 \$42,617 \$44,049 \$39,494		-	\$62,778			-
Clinical Documentation Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Revenue Cycle Analyst \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$44,740 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747	Profee Auditor	\$76,960	\$69,337	\$67,974	\$71,304	\$79,500
Improvement Specialist \$56,505 \$61,228 \$60,629 \$71,973 \$58,784 Revenue Cycle Improvement Specialist \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,488 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39	Provider Educator	\$83,200	\$74,959	\$73,486	\$77,086	\$85,946
Improvement Specialist Revenue Cycle Revenue Cycle Analyst \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$44,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Receptionist \$40,067 \$42,	Clinical Documentation	\$56,505	\$61 228	\$60.629	\$71,973	\$58784
Revenue Cycle Analyst \$84,484 \$84,845 \$84,651 \$82,053 \$79,890 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Receptionist \$40,0812 \$44,905 \$45,270 \$48,993 \$41,400 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410		<i>400,000</i>	\$ <u>0</u> 1/220	¢00/0E0	<i>ф1<u>4</u>616</i>	¢00,10 1
Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$44,040 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$44,212 \$40,747 Medical Clerk \$44,9031 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183	Revenue Cycle					
Insurance Verification Specialist \$58,106 \$57,764 \$67,299 \$63,309 \$53,761 Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$44,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Receptionist \$440,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,6207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Center Agent \$37,686 \$38,822 \$45,055 \$45,128 \$37,068	Revenue Cycle Analyst	\$84,484	\$84,845	\$84,651	\$82,053	\$79,890
Medical Scheduler \$47,853 \$39,535 \$48,621 \$50,669 \$40,207 Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Receptionist \$40,931 \$44,905 \$445,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$445,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Custom	Financial Counselor	\$66,315	\$57,747	\$70,555	\$69,107	\$65,995
Utilization Review Specialist \$47,040 \$51,710 \$52,124 \$60,495 \$50,503 Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Den	Insurance Verification Specialist	\$58,106	\$57,764	\$67,299	\$63,309	\$53,761
Credentialing Specialist \$44,440 \$49,294 \$49,604 \$50,498 \$41,568 Insurance and Accounts Receivable Coordinator \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$445,299 \$46,607 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,	Medical Scheduler	\$47,853	\$39,535	\$48,621	\$50,669	\$40,207
Insurance and Accounts \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$44,9212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,955 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership \$104,942 \$103,005 \$118,633 \$111,629	Utilization Review Specialist	\$47,040	\$51,710	\$52,124	\$60,495	\$50,503
Receivable Coordinator \$43,138 \$37,890 \$50,035 \$54,476 \$40,462 Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,933 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Lea	Credentialing Specialist	\$44,440	\$49,294	\$49,604	\$50,498	\$41,568
Receivable Coordinator Patient Access Specialist \$41,731 \$41,844 \$50,878 \$48,741 \$40,768 Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership U U U U U <tr< td=""><td>Insurance and Accounts</td><td>\$42120</td><td>\$27.000</td><td>\$E0.02E</td><td>\$E4 476</td><td>\$40.462</td></tr<>	Insurance and Accounts	\$42120	\$27.000	\$E0.02E	\$E4 476	\$40.462
Payment Collector \$41,265 \$38,900 \$53,415 \$49,212 \$40,747 Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership \$44,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049<	Receivable Coordinator	Ş43,130	Ş37,690	Ş50,035	Ş54,470	\$40,40Z
Medical Clerk \$40,931 \$44,905 \$45,270 \$48,993 \$43,026 Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership U U U U \$111,629 \$104,354 Practice Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead </td <td>Patient Access Specialist</td> <td>\$41,731</td> <td>\$41,844</td> <td>\$50,878</td> <td>\$48,741</td> <td>\$40,768</td>	Patient Access Specialist	\$41,731	\$41,844	\$50,878	\$48,741	\$40,768
Authorization Coordinator \$40,812 \$45,299 \$46,207 \$44,049 \$39,494 Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773<	Payment Collector	\$41,265	\$38,900	\$53,415	\$49,212	\$40,747
Medical Receptionist \$40,067 \$42,617 \$46,502 \$49,183 \$41,410 Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership \$99,879 \$97,609 \$118,633 \$111,629 \$104,354 Practice Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403	Medical Clerk	\$40,931	\$44,905	\$45,270	\$48,993	\$43,026
Medical Assistant \$37,686 \$38,822 \$45,055 \$45,128 \$37,068 Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$104,942 \$103,005 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773 \$66,503 \$58,048 Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923 <	Authorization Coordinator	\$40,812	\$45,299	\$46,207	\$44,049	\$39,494
Call Center Agent \$37,232 \$35,342 \$43,339 \$45,983 \$35,445 Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership U U U U U Department Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773 \$66,503 \$58,048 Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Medical Receptionist	\$40,067	\$42,617	\$46,502	\$49,183	\$41,410
Customer Service Specialist \$36,641 \$36,008 \$44,115 \$45,353 \$36,645 Financial Counselor \$66,315 \$57,747 \$70,555 \$69,107 \$65,995 Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership Department Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773 \$66,503 \$58,048 Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Medical Assistant	\$37,686	\$38,822	\$45,055	\$45,128	\$37,068
Financial Counselor\$66,315\$57,747\$70,555\$69,107\$65,995Denial Management Analyst\$81,070\$85,047\$87,961\$83,176\$72,557Healthcare LeadershipDepartment Manager\$104,942\$103,005\$118,633\$111,629\$104,354Practice Manager\$99,879\$97,609\$139,125\$100,704\$92,049Clinical Lead\$77,236\$77,476\$97,797\$80,625\$73,451Case Manager\$49,986\$46,840\$66,403\$58,839\$41,403Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923	Call Center Agent	\$37,232	\$35,342	\$43,339	\$45,983	\$35,445
Denial Management Analyst \$81,070 \$85,047 \$87,961 \$83,176 \$72,557 Healthcare Leadership Department Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773 \$66,503 \$58,048 Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Customer Service Specialist	\$36,641	\$36,008	\$44,115	\$45,353	\$36,645
Healthcare Leadership Department Manager \$104,942 \$103,005 \$118,633 \$111,629 \$104,354 Practice Manager \$99,879 \$97,609 \$139,125 \$100,704 \$92,049 Clinical Lead \$77,236 \$77,476 \$97,797 \$80,625 \$73,451 Case Manager \$49,986 \$46,840 \$66,403 \$58,839 \$41,403 Long-Term Care Administrator \$65,961 \$65,600 \$81,773 \$66,503 \$58,048 Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Financial Counselor	\$66,315	\$57,747	\$70,555	\$69,107	\$65,995
Department Manager\$104,942\$103,005\$118,633\$111,629\$104,354Practice Manager\$99,879\$97,609\$139,125\$100,704\$92,049Clinical Lead\$77,236\$77,476\$97,797\$80,625\$73,451Case Manager\$49,986\$46,840\$66,403\$58,839\$41,403Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923	Denial Management Analyst	\$81,070	\$85,047	\$87,961	\$83,176	\$72,557
Practice Manager\$99,879\$97,609\$139,125\$100,704\$92,049Clinical Lead\$77,236\$77,476\$97,797\$80,625\$73,451Case Manager\$49,986\$46,840\$66,403\$58,839\$41,403Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923						
Clinical Lead\$77,236\$77,476\$97,797\$80,625\$73,451Case Manager\$49,986\$46,840\$66,403\$58,839\$41,403Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923	Department Manager	\$104,942	\$103,005	\$118,633	\$111,629	\$104,354
Case Manager\$49,986\$46,840\$66,403\$58,839\$41,403Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923	Practice Manager	\$99,879	\$97,609	\$139,125	\$100,704	\$92,049
Long-Term Care Administrator\$65,961\$65,600\$81,773\$66,503\$58,048Medical Administrator\$37,306\$36,587\$45,994\$47,903\$35,923	Clinical Lead	\$77,236	\$77,476	\$97,797	\$80,625	\$73,451
Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Case Manager	\$49,986	\$46,840	\$66,403	\$58,839	\$41,403
Medical Administrator \$37,306 \$36,587 \$45,994 \$47,903 \$35,923	Long-Term Care Administrator	\$65,961	\$65,600	\$81,773	\$66,503	\$58,048
		\$37,306	\$36,587	\$45,994	\$47,903	\$35,923
	Medical Records Administrator		\$49,406	\$54,173	\$55,415	\$47,845

Health Information Management	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Health Information Management Director	\$121,488	\$152,065	\$105,448	\$134,527	\$123,391
Inpatient Auditor	\$93,600	\$77,493	\$118,685	\$74,133	\$76,636
Inpatient Coder	\$85,280	\$70,604	\$108,135	\$67,543	\$69,824
Outpatient Auditor	\$83,200	\$68,882	\$105,498	\$65,896	\$68,121
Outpatient Coder	\$69,680	\$57,689	\$88,354	\$55,188	\$57,051
Profee Auditor	\$76,960	\$63,716	\$97,585	\$60,954	\$63,012
Provider Educator	\$83,200	\$68,882	\$105,498	\$65,896	\$68,121
Clinical Documentation Improvement Specialist	\$56,505	\$66,110	\$49,633	\$60,018	\$62,468
Revenue Cycle					
Revenue Cycle Analyst	\$84,484	\$103,743	\$68,894	\$77,628	\$68,708
Financial Counselor	\$66,315	\$105,014	\$60,151	\$72,865	\$48,566
Insurance Verification Specialist	\$58,106	\$68,984	\$55,727	\$65,839	\$49,926
Medical Scheduler	\$47,853	\$51,107	\$39,099	\$43,449	\$39,605
Utilization Review Specialist	\$47,040	\$56,490	\$44,096	\$51,282	\$50,664
Credentialing Specialist	\$44,440	\$50,979	\$46,554	\$49,559	\$45,712
Insurance and Accounts Receivable Coordinator	\$43,138	\$54,424	\$43,049	\$48,573	\$46,802
Patient Access Specialist	\$41,731	\$49,382	\$38,093	\$44,690	\$44,220
Payment Collector	\$41,265	\$52,993	\$41,585	\$48,433	\$44,943
Medical Clerk	\$40,931	\$49,461	\$37,653	\$46,443	\$42,095
Authorization Coordinator	\$40,812	\$49,295	\$32,179	\$51,529	\$49,846
Medical Receptionist	\$40,067	\$49,191	\$37,968	\$44,253	\$40,948
Medical Assistant	\$37,686	\$48,580	\$37,535	\$40,664	\$37,791
Call Center Agent	\$37,232	\$48,036	\$35,208	\$40,246	\$36,349
Customer Service Specialist	\$36,641	\$46,019	\$35,299	\$39,760	\$37,055
Financial Counselor	\$66,315	\$105,014	\$60,151	\$72,865	\$48,566
Denial Management Analyst	\$81,070	\$99,314	\$72,967	\$86,926	\$67,982
Healthcare Leadership					
Department Manager	\$104,942	\$145,645	\$94,184	\$113,697	\$97,933
Practice Manager	\$99,879	\$137,053	\$91,333	\$106,972	\$97,377
Clinical Lead	\$77,236	\$99,427	\$74,265	\$84,417	\$78,272
Case Manager	\$49,986	\$61,675	\$34,448	\$44,048	\$42,970
Long-Term Care Administrator	\$65,961	\$74,418	\$56,347	\$69,963	\$72,044
Medical Administrator	\$37,306	\$45,913	\$36,813	\$39,575	\$38,982
Medical Records Administrator	\$47,049	\$58,106	\$44,786	\$52,415	\$48,672

Healthcare Salaries

Health Information Management	National Average	San Antonio	San Francisco	Seattle	Tulsa
Health Information	\$121,488	\$124,303	\$180,876	\$163,079	\$105,444
Management Director					
Inpatient Auditor	\$93,600	\$103,990	\$66,924	\$93,305	\$83,622
Inpatient Coder	\$85,280	\$94,746	\$60,975	\$85,011	\$76,189
Outpatient Auditor	\$83,200	\$92,435	\$59,488	\$82,938	\$74,330
Outpatient Coder	\$69,680	\$77,414	\$49,821	\$69,460	\$62,252
Profee Auditor	\$76,960	\$85,503	\$55,026	\$76,718	\$68,756
Provider Educator	\$83,200	\$92,435	\$59,488	\$82,938	\$74,330
Clinical Documentation	\$56,505	\$52,804	\$104,248	\$69,403	\$50,276
Improvement Specialist	<i>400,000</i>	¢6 <u>∠</u> ,864	φ±0-η_E-10	<i>400,400</i>	¢00,⊵10
Revenue Cycle					
Revenue Cycle Analyst	\$84,484	\$73,141	\$101,772	\$83,331	\$77,284
Financial Counselor	\$66,315	\$67,202	\$89,426	\$70,374	\$78,562
Insurance Verification Specialist	\$58,106	\$55,823	\$73,096	\$65,749	\$56,615
Medical Scheduler	\$47,853	\$39,076	\$52,147	\$50,130	\$39,278
Utilization Review Specialist	\$47,040	\$47,016	\$91,497	\$59,561	\$43,281
Credentialing Specialist	\$44,440	\$43,095	\$57,166	\$50,161	\$47,480
Insurance and Accounts	640100	¢ 40.000		6F204F	64F 407
Receivable Coordinator	\$43,138	\$42,960	\$54,705	\$53,945	\$45,467
Patient Access Specialist	\$41,731	\$39,436	\$62,608	\$53,585	\$39,300
Payment Collector	\$41,265	\$43,097	\$58,610	\$48,893	\$47,421
Medical Clerk	\$40,931	\$38,389	\$67,421	\$51,859	\$37,664
Authorization Coordinator	\$40,812	\$36,749	\$62,342	\$40,941	\$45,682
Medical Receptionist	\$40,067	\$38,229	\$62,854	\$50,797	\$37,873
Medical Assistant	\$37,686	\$38,402	\$58,952	\$52,735	\$35,451
Call Center Agent	\$37,232	\$35,444	\$47,838	\$44,150	\$35,418
Customer Service Specialist	\$36,641	\$35,882	\$48,078	\$45,708	\$35,962
Financial Counselor	\$66,315	\$67,202	\$89,426	\$70,374	\$78,562
Denial Management Analyst	\$81,070	\$74,191	\$105,824	\$89,075	\$69,153
Healthcare Leadership					
Department Manager	\$104,942	\$94,296	\$144,431	\$135,763	\$98,684
Practice Manager	\$99,879	\$91,260	\$173,964	\$131,637	\$91,117
Clinical Lead	\$77,236	\$74,217	\$126,202	\$93,552	\$71,823
Case Manager	\$49,986	\$39,467	\$63,684	\$52,692	\$34,889
Long-Term Care Administrator	\$65,961	\$61,185	\$78,183	\$84,512	\$58,642
Medical Administrator	\$37,306	\$36,468	\$48,378	\$47,867	\$36,911
Medical Records Administrator	\$47,049	\$44,759	\$75,342	\$58,175	\$44,150
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Health Information Management	National Average	Washington, DC
Health Information Management Director	\$121,488	\$139,626
Inpatient Auditor	\$93,600	\$88,112
Inpatient Coder	\$85,280	\$80,280
Outpatient Auditor	\$83,200	\$78,322
Outpatient Coder	\$69,680	\$65,594
Profee Auditor	\$76,960	\$72,448
Provider Educator	\$83,200	\$78,322
Clinical Documentation Improvement Specialist	\$56,505	\$65,175
Revenue Cycle		
Revenue Cycle Analyst	\$84,484	\$91,993
Financial Counselor	\$66,315	\$69,109
Insurance Verification Specialist	\$58,106	\$66,204
Medical Scheduler	\$47,853	\$47,853
Utilization Review Specialist	\$47,040	\$54,644
Credentialing Specialist	\$44,440	\$54,167
Insurance and Accounts	\$43,138	\$52,080
Receivable Coordinator	940,100	Ş32,080
Patient Access Specialist	\$41,731	\$50,018
Payment Collector	\$41,265	\$53,946
Medical Clerk	\$40,931	\$48,205
Authorization Coordinator	\$40,812	\$43,354
Medical Receptionist	\$40,067	\$47,836
Medical Assistant	\$37,686	\$46,917
Call Center Agent	\$37,232	\$43,976
Customer Service Specialist	\$36,641	\$42,987
Financial Counselor	\$66,315	\$69,109
Denial Management Analyst	\$81,070	\$83,802
Healthcare Leadership		
Department Manager	\$104,942	\$145,187
Practice Manager	\$99,879	\$117,674
Clinical Lead	\$77,236	\$86,723
Case Manager	\$49,986	\$57,555
Long-Term Care Administrator	\$65,961	\$74,836
Medical Administrator	\$37,306	\$45,477
Medical Records Administrator	\$47,049	\$55,427

Data Security Operations & Infrastructure	National Average	Atlanta	Austin	Boston	Charlotte
Chief Information Security Officer	\$221,793	\$204,460	\$295,626	\$267,925	\$221,793
VP Infrastructure	\$188,031	\$176,390	\$243,756	\$226,960	\$188,031
Network Architect	\$164,502	\$162,606	\$178,530	\$204,270	\$143,938
DevSecOps Engineer	\$145,620	\$128,232	\$147,863	\$151,630	\$133,823
Risk Manager	\$127,207	\$108,081	\$130,138	\$156,154	\$131,771
Cyber Security Engineer	\$124,407	\$132,707	\$124,536	\$116,755	\$135,238
Network Security Engineer	\$122,885	\$132,729	\$126,258	\$120,909	\$130,796
Information Security Manager	\$115,663	\$118,121	\$116,694	\$129,623	\$121,457
Information Security Analyst	\$114,338	\$125,380	\$113,676	\$105,989	\$127,373
Network Security Administrator	\$111,286	\$118,483	\$116,240	\$122,155	\$113,287
Network Operations Analyst	\$106,849	\$111,665	\$114,214	\$127,825	\$103,191
Network Engineer	\$106,387	\$109,513	\$115,151	\$129,197	\$98,409
Network Administrator	\$91,064	\$98,739	\$97,581	\$95,139	\$92,509
Data Center Technician	\$57,469	\$54,246	\$56,874	\$70,448	\$54,922
Enterprise Systems & Applications					
VP IT	\$236,689	\$216,175	\$288,810	\$268,687	\$320,580
VP of Development	\$226,149	\$203,125	\$275,792	\$270,378	\$308,174
Chief Information Officer	\$221,591	\$207,198	\$287,920	\$255,265	\$329,916
VP Engineering	\$211,228	\$198,435	\$284,089	\$259,954	\$298,927
Cloud Architect	\$175,952	\$174,592	\$189,794	\$222,028	\$157,245
Solutions Architect	\$173,898	\$134,105	\$178,079	\$167,750	\$143,099
Data Scientist	\$168,689	\$129,575	\$171,904	\$168,381	\$142,432
Senior Salesforce Product Manager	\$156,299	\$148,368	\$157,155	\$164,911	\$147,291
Internet Consultant	\$150,862	\$156,541	\$165,652	\$181,613	\$169,173
Product Manager	\$148,885	\$153,082	\$162,965	\$175,584	\$141,867
IT Manager	\$148,120	\$146,185	\$146,251	\$162,850	\$148,158
Data Architect	\$143,606	\$137,414	\$143,297	\$157,749	\$140,829
Software Development Engineer Architect	\$140,543	\$132,993	\$142,124	\$141,785	\$130,813
Application Architect	\$140,421	\$136,401	\$146,113	\$155,839	\$127,024
Systems Engineer	\$140,114	\$123,100	\$139,679	\$146,670	\$127,280
SAP Programmer	\$139,875	\$132,806	\$141,559	\$141,427	\$126,600
Data Engineer	\$134,331	\$129,292	\$133,713	\$148,992	\$133,063
C++ Professor	\$134,166	\$138,371	\$148,297	\$156,549	\$138,313
Business Intelligence Manager	\$132,543	\$130,771	\$130,308	\$138,276	\$130,259
Python Developer	\$132,090	\$126,320	\$133,411	\$138,084	\$123,433
Cloud Engineer	\$132,025	\$128,801	\$134,841	\$137,584	\$123,092
Sharepoint Developer	\$126,428	\$122,105	\$127,760	\$133,908	\$119,875
Quality Assurance (QA) Engineer	\$121,423	\$116,530	\$126,975	\$126,514	\$111,619
Full Stack Engineer	\$120,640	\$117,999	\$123,917	\$123,575	\$110,699

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Data Security Operations & Infrastructure	National Average	Atlanta	Austin	Boston	Charlotte
DBA and Application Developer	\$120,533	\$117,566	\$123,076	\$125,544	\$112,369
Machine Learning Engineer	\$120,533	\$117,566	\$123,076	\$125,544	\$112,369
Scrum Master	\$119,270	\$111,110	\$114,190	\$121,093	\$120,081
Application Engineer	\$118,731	\$115,185	\$119,825	\$121,622	\$110,921
Software Engineer	\$117,714	\$112,162	\$121,067	\$117,940	\$111,180
MuleSoft Quality Assurance Engineer	\$117,158	\$115,101	\$120,574	\$120,684	\$107,634
Data Warehouse Engineer	\$117,117	\$111,664	\$113,940	\$126,478	\$116,728
DevOps Engineer	\$116,914	\$116,505	\$120,977	\$120,158	\$109,209
PeopleSoft Developer	\$116,359	\$112,264	\$115,875	\$130,126	\$115,966
Java Software Engineer	\$114,987	\$111,055	\$120,342	\$117,459	\$110,315
Engineer	\$114,311	\$112,672	\$114,394	\$133,111	\$108,579
Agile Coach	\$113,910	\$106,331	\$106,150	\$116,955	\$114,497
.NET Developer	\$113,178	\$107,997	\$113,133	\$115,906	\$110,613
Database Developer	\$110,455	\$106,614	\$110,609	\$120,521	\$107,771
Salesforce Developer	\$110,007	\$102,262	\$107,101	\$112,145	\$112,991
Game Designer	\$109,429	\$91,996	\$94,867	\$105,686	\$94,312
Front-End Developer	\$108,065	\$103,718	\$108,333	\$118,711	\$105,852
Game Developer	\$107,658	\$81,703	\$74,923	\$86,883	\$79,181
VR Specialist	\$107,658	\$81,703	\$74,923	\$86,883	\$79,181
Personal Home Page (PHP) Developer	\$102,106	\$98,388	\$102,275	\$112,846	\$100,614
Intelligence Analyst	\$100,188	\$80,375	\$73,908	\$103,514	\$72,556
Game Engineer	\$94,787	\$91,996	\$94,867	\$105,686	\$94,312
Salesforce Administrator	\$94,345	\$99,727	\$99,482	\$100,032	\$95,251
Microsoft Access Developer	\$93,054	\$90,568	\$93,453	\$105,773	\$92,117
Business Intelligence Developer	\$92,068	\$97,177	\$92,419	\$91,375	\$88,256
Data Analyst	\$86,581	\$86,737	\$89,432	\$98,566	\$86,796
Salesforce Business Analyst	\$84,334	\$87,549	\$85,593	\$86,033	\$82,290
Enterprise Systems & Applications					
System Admin	\$91,064	\$98,739	\$97,581	\$95,139	\$92,509
Desktop Support	\$58,118	\$60,682	\$62,850	\$64,805	\$59,690
(SQL) Server Database Administrator	\$116,497	\$115,500	\$116,220	\$128,164	\$115,259
Salesforce and (ERP) Systems Administrator	\$116,127	\$114,409	\$117,248	\$127,736	\$115,595
Quality Assurance (QA) Analyst	\$86,056	\$84,816	\$87,761	\$89,953	\$80,241
Quality Assurance (QA) Manager	\$178,319	\$169,021	\$177,403	\$192,132	\$167,325
PMO Manager	\$165,933	\$158,965	\$167,131	\$187,646	\$164,327
Program Manager	\$144,661	\$146,274	\$146,603	\$168,907	\$150,702
Help Desk Manager	\$118,206	\$124,297	\$124,700	\$143,302	\$122,198
Delivery Manager	\$66,638	\$70,086	\$76,694	\$78,550	\$72,480
Compliance Analyst	\$42,384	\$40,595	\$43,705	\$50,085	\$42,145

Data Security Operations & Infrastructure	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
Chief Information Security Officer	\$221,793	\$308,412	\$225,661	\$313,244	\$243,132
VP Infrastructure	\$188,031	\$252,234	\$200,506	\$252,809	\$210,744
Network Architect	\$164,502	\$183,744	\$137,969	\$159,500	\$164,416
DevSecOps Engineer	\$145,620	\$151,509	\$145,946	\$132,901	\$141,610
Risk Manager	\$127,207	\$165,179	\$109,003	\$122,130	\$138,514
Cyber Security Engineer	\$124,407	\$137,656	\$100,834	\$134,303	\$122,947
Network Security Engineer	\$122,885	\$136,894	\$103,355	\$125,102	\$126,130
Information Security Manager	\$115,663	\$134,059	\$103,334	\$114,866	\$143,622
Information Security Analyst	\$114,338	\$127,706	\$90,372	\$124,659	\$111,059
Network Security Administrator	\$111,286	\$125,330	\$95,595	\$114,795	\$115,960
Network Operations Analyst	\$106,849	\$121,040	\$94,824	\$107,831	\$114,127
Network Engineer	\$106,387	\$119,629	\$92,696	\$104,821	\$110,527
Network Administrator	\$91,064	\$101,338	\$83,462	\$87,450	\$101,523
Data Center Technician	\$57,469	\$61,914	\$57,372	\$55,928	\$61,992
Enterprise Systems & Applications					
VP IT	\$236,689	\$307,893	\$233,230	\$295,956	\$246,492
VP of Development	\$226,149	\$295,791	\$227,621	\$280,904	\$246,521
Chief Information Officer	\$221,591	\$300,731	\$227,109	\$316,032	\$237,795
VP Engineering	\$211,228	\$287,075	\$222,729	\$286,105	\$234,698
Cloud Architect	\$175,952	\$198,203	\$151,246	\$172,108	\$179,376
Solutions Architect	\$173,898	\$154,952	\$141,000	\$164,699	\$145,232
Data Scientist	\$168,689	\$155,155	\$134,841	\$160,352	\$140,697
Senior Salesforce Product Manager	\$156,299	\$170,691	\$133,126	\$148,016	\$158,318
Internet Consultant	\$150,862	\$192,348	\$144,752	\$163,164	\$168,825
Product Manager	\$148,885	\$177,124	\$138,947	\$152,169	\$164,209
IT Manager	\$148,120	\$167,983	\$130,835	\$136,924	\$163,159
Data Architect	\$143,606	\$158,599	\$121,757	\$135,628	\$149,911
Software Development Engineer Architect	\$140,543	\$149,796	\$120,763	\$132,900	\$147,726
Application Architect	\$140,421	\$154,873	\$122,610	\$136,277	\$141,920
Systems Engineer	\$140,114	\$144,646	\$138,248	\$130,810	\$140,006
SAP Programmer	\$139,875	\$151,245	\$123,598	\$134,380	\$140,042
Data Engineer	\$134,331	\$148,845	\$115,854	\$127,509	\$142,467
C++ Professor	\$134,166	\$174,097	\$123,214	\$139,476	\$148,738
Business Intelligence Manager	\$132,543	\$154,530	\$115,610	\$152,794	\$132,888
Python Developer	\$132,090	\$144,490	\$114,560	\$126,550	\$134,379
Cloud Engineer	\$132,025	\$146,045	\$116,304	\$129,370	\$135,943
Sharepoint Developer	\$126,428	\$139,339	\$110,358	\$121,878	\$130,524
Quality Assurance (QA) Engineer	\$121,423	\$133,396	\$109,376	\$118,624	\$123,595
Full Stack Engineer	\$120,640	\$133,295	\$106,808	\$119,016	\$123,207

Data Security Operations & Infrastructure	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
DBA and Application Developer	\$120,533	\$133,295	\$106,245	\$118,064	\$124,055
Machine Learning Engineer	\$120,533	\$133,295	\$106,245	\$118,064	\$124,055
Scrum Master	\$119,270	\$122,235	\$96,774	\$106,576	\$140,790
Application Engineer	\$118,731	\$129,621	\$104,033	\$114,599	\$126,095
Software Engineer	\$117,714	\$127,085	\$104,872	\$119,019	\$122,981
MuleSoft Quality Assurance Engineer	\$117,158	\$129,576	\$102,475	\$115,912	\$120,146
Data Warehouse Engineer	\$117,117	\$126,636	\$100,001	\$108,025	\$131,970
DevOps Engineer	\$116,914	\$129,319	\$104,183	\$114,797	\$121,247
PeopleSoft Developer	\$116,359	\$129,126	\$100,934	\$110,548	\$124,419
Java Software Engineer	\$114,987	\$127,701	\$97,478	\$112,588	\$119,473
Engineer	\$114,311	\$132,293	\$108,961	\$110,070	\$131,478
Agile Coach	\$113,910	\$116,849	\$94,916	\$99,313	\$142,008
.NET Developer	\$113,178	\$119,707	\$93,636	\$108,871	\$116,674
Database Developer	\$110,455	\$122,253	\$95,841	\$105,600	\$116,189
Salesforce Developer	\$110,007	\$111,777	\$86,536	\$103,184	\$113,972
Game Designer	\$109,429	\$105,215	\$81,967	\$90,552	\$100,881
Front-End Developer	\$108,065	\$119,256	\$91,173	\$102,266	\$112,477
Game Developer	\$107,658	\$99,231	\$56,090	\$85,480	\$93,806
VR Specialist	\$107,658	\$99,231	\$56,090	\$85,480	\$93,806
Personal Home Page (PHP) Developer	\$102,106	\$112,905	\$87,016	\$96,958	\$107,282
Intelligence Analyst	\$100,188	\$132,270	\$86,148	\$90,430	\$121,349
Game Engineer	\$94,787	\$105,215	\$81,967	\$90,552	\$100,881
Salesforce Administrator	\$94,345	\$104,921	\$85,334	\$90,409	\$104,019
Microsoft Access Developer	\$93,054	\$104,041	\$82,536	\$89,553	\$101,486
Business Intelligence Developer	\$92,068	\$103,442	\$78,493	\$134,885	\$94,806
Data Analyst	\$86,581	\$98,418	\$84,109	\$82,620	\$94,673
Salesforce Business Analyst	\$84,334	\$95,194	\$73,854	\$116,708	\$89,241
Enterprise Systems & Applications				÷	
System Admin	\$91,064	\$101,338	\$83,462	\$87,450	\$101,523
Desktop Support	\$58,118	\$65,986	\$47,191	\$57,441	\$62,411
(SQL) Server Database Administrator	\$116,497	\$130,639	\$100,849	\$124,473	\$128,355
Salesforce and (ERP) Systems Administrator	\$116,127	\$128,935	\$101,437	\$110,641	\$124,355
Quality Assurance (QA) Analyst	\$86,056	\$96,782	\$75,217	\$82,038	\$88,997
Quality Assurance (QA) Manager	\$178,319	\$202,845	\$157,722	\$165,547	\$177,954
PMO Manager	\$165,933	\$194,947	\$144,256	\$157,478	\$176,598
Program Manager	\$144,661	\$174,209	\$133,029	\$144,680	\$152,548
Help Desk Manager	\$118,206	\$144,871	\$105,012	\$115,525	\$129,890
Delivery Manager	\$66,638	\$87,777	\$63,580	\$69,575	\$79,657
Compliance Analyst	\$42,384	\$54,217	\$39,361	\$40,236	\$51,998

Data Security Operations & Infrastructure	National Average	Houston	Los Angeles	Minneapolis	Nashville
Chief Information Security Officer	\$221,793	\$316,623	\$257,390	\$230,901	\$226,980
VP Infrastructure	\$188,031	\$256,963	\$208,477	\$194,213	\$203,410
Network Architect	\$164,502	\$175,847	\$155,607	\$155,016	\$165,812
DevSecOps Engineer	\$145,620	\$159,119	\$147,915	\$128,202	\$154,062
Risk Manager	\$127,207	\$131,567	\$140,529	\$126,844	\$117,811
Cyber Security Engineer	\$124,407	\$129,261	\$132,191	\$122,472	\$127,713
Network Security Engineer	\$122,885	\$128,024	\$128,593	\$121,713	\$134,889
Information Security Manager	\$115,663	\$114,934	\$129,042	\$115,984	\$122,052
Information Security Analyst	\$114,338	\$117,475	\$121,895	\$112,996	\$118,401
Network Security Administrator	\$111,286	\$117,857	\$112,725	\$114,696	\$117,687
Network Operations Analyst	\$106,849	\$114,866	\$104,869	\$112,357	\$112,984
Network Engineer	\$106,387	\$114,200	\$103,141	\$106,164	\$111,795
Network Administrator	\$91,064	\$97,493	\$94,417	\$94,310	\$104,817
Data Center Technician	\$57,469	\$54,189	\$59,014	\$58,546	\$59,110
Enterprise Systems & Applications					
VP IT	\$236,689	\$298,497	\$260,412	\$228,523	\$238,445
VP of Development	\$226,149	\$284,424	\$245,148	\$237,120	\$232,124
Chief Information Officer	\$221,591	\$319,918	\$252,217	\$230,978	\$227,362
VP Engineering	\$211,228	\$289,990	\$250,317	\$224,283	\$221,407
Cloud Architect	\$175,952	\$185,957	\$168,983	\$173,240	\$177,063
Solutions Architect	\$173,898	\$172,018	\$190,613	\$132,858	\$172,517
Data Scientist	\$168,689	\$167,517	\$189,453	\$127,665	\$169,483
Senior Salesforce Product Manager	\$156,299	\$146,767	\$163,084	\$142,038	\$148,053
Internet Consultant	\$150,862	\$163,463	\$176,283	\$156,904	\$150,897
Product Manager	\$148,885	\$161,834	\$158,738	\$161,422	\$154,905
IT Manager	\$148,120	\$142,536	\$154,849	\$145,998	\$133,005
Data Architect	\$143,606	\$133,337	\$152,469	\$131,141	\$132,827
Software Development Engineer Architect	\$140,543	\$134,754	\$141,221	\$133,903	\$122,736
Application Architect	\$140,421	\$139,550	\$140,324	\$133,999	\$138,051
Systems Engineer	\$140,114	\$154,203	\$143,687	\$121,352	\$148,072
SAP Programmer	\$139,875	\$131,655	\$142,285	\$130,639	\$135,147
Data Engineer	\$134,331	\$123,796	\$142,691	\$124,962	\$123,237
C++ Professor	\$134,166	\$139,996	\$153,416	\$135,167	\$132,576
Business Intelligence Manager	\$132,543	\$156,588	\$138,552	\$141,172	\$125,266
Python Developer	\$132,090	\$124,659	\$137,042	\$122,621	\$126,387
Cloud Engineer	\$132,025	\$127,071	\$137,224	\$126,671	\$129,212
Sharepoint Developer	\$126,428	\$119,789	\$132,072	\$118,924	\$120,590
Quality Assurance (QA) Engineer	\$121,423	\$121,368	\$127,380	\$115,272	\$122,377
Full Stack Engineer	\$120,640	\$117,334	\$124,651	\$116,403	\$119,731

DBA and Application Developer\$120,533\$116,047\$125,261\$115,597Machine Learning Engineer\$120,533\$116,047\$125,261\$115,597Scrum Master\$119,270\$112,662\$116,228\$126,440Application Engineer\$118,731\$114,480\$120,915\$115,508Software Engineer\$117,714\$122,421\$122,392\$113,611MuleSoft Quality Assurance Engineer\$117,117\$108,381\$119,911\$112,568DevOps Engineer\$117,117\$108,381\$119,911\$112,568DevOps Engineer\$116,914\$115,726\$120,866\$114,231PeopleSoft Developer\$116,359\$107,383\$123,968\$109,436Java Software Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027.NET Developer\$113,178\$106,483\$116,429\$125,840	\$117,869 \$117,869 \$109,040 \$111,452 \$116,577 \$117,335 \$98,565 \$119,127 \$107,267 \$145,803
Scrum Master \$119,270 \$112,662 \$116,228 \$126,440 Application Engineer \$118,731 \$114,480 \$120,915 \$115,508 Software Engineer \$117,714 \$122,421 \$122,392 \$113,611 MuleSoft Quality \$117,714 \$122,421 \$121,395 \$113,611 MuleSoft Quality \$117,158 \$113,721 \$121,395 \$113,473 Data Warehouse Engineer \$117,117 \$108,381 \$119,911 \$112,568 DevOps Engineer \$116,914 \$115,726 \$120,866 \$114,231 PeopleSoft Developer \$116,359 \$107,383 \$123,968 \$109,436 Java Software Engineer \$114,987 \$113,692 \$122,062 \$121,412 Engineer \$114,311 \$142,018 \$137,816 \$114,169 Agile Coach \$113,910 \$106,689 \$108,973 \$115,027	\$109,040 \$111,452 \$116,577 \$117,335 \$98,565 \$119,127 \$107,267
Application Engineer\$118,731\$114,480\$120,915\$115,508Software Engineer\$117,714\$122,421\$122,392\$113,611MuleSoft Quality Assurance Engineer\$117,158\$113,721\$121,395\$113,473Data Warehouse Engineer\$117,117\$108,381\$119,911\$112,568DevOps Engineer\$116,914\$115,726\$120,866\$114,231PeopleSoft Developer\$116,359\$107,383\$123,968\$109,436Java Software Engineer\$114,987\$113,692\$122,062\$121,412Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	\$111,452 \$116,577 \$117,335 \$98,565 \$119,127 \$107,267
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MuleSoft Quality Assurance Engineer\$117,158\$113,721\$121,395\$113,473Data Warehouse Engineer\$117,117\$108,381\$119,911\$112,568DevOps Engineer\$116,914\$115,726\$120,866\$114,231PeopleSoft Developer\$116,359\$107,383\$123,968\$109,436Java Software Engineer\$114,987\$113,692\$122,062\$121,412Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	\$117,335 \$98,565 \$119,127 \$107,267
Assurance Engineer\$117,158\$113,721\$121,395\$113,473Data Warehouse Engineer\$117,117\$108,381\$119,911\$112,568DevOps Engineer\$116,914\$115,726\$120,866\$114,231PeopleSoft Developer\$116,359\$107,383\$123,968\$109,436Java Software Engineer\$114,987\$113,692\$122,062\$121,412Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	\$98,565 \$119,127 \$107,267
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PeopleSoft Developer\$116,359\$107,383\$123,968\$109,436Java Software Engineer\$114,987\$113,692\$122,062\$121,412Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	\$107,267
Java Software Engineer\$114,987\$113,692\$122,062\$121,412Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	
Engineer\$114,311\$142,018\$137,816\$114,169Agile Coach\$113,910\$106,689\$108,973\$115,027	\$145.803
Agile Coach \$113,910 \$106,689 \$108,973 \$115,027	+= : 2,000
	\$126,970
NFT Developer \$113,178 \$106,483 \$116,429 \$125,840	\$80,353
	\$151,269
Database Developer \$110,455 \$102,968 \$116,650 \$103,422	\$102,860
Salesforce Developer \$110,007 \$100,658 \$112,455 \$135,963	\$178,709
Game Designer \$109,429 \$87,599 \$100,732 \$89,548	\$87,788
Front-End Developer \$108,065 \$100,695 \$114,677 \$99,010	\$100,849
Game Developer \$107,658 \$87,912 \$135,812 \$81,178	\$146,352
VR Specialist \$107,658 \$87,912 \$135,812 \$81,178	\$146,352
Personal Home Page (PHP) \$102,106 \$94,753 \$108,383 \$94,679 Developer	\$94,935
Intelligence Analyst \$100,188 \$95,827 \$108,562 \$86,996	\$95,871
Game Engineer \$94,787 \$87,599 \$100,732 \$89,548	\$87,788
Salesforce Administrator \$94,345 \$97,821 \$98,393 \$95,535	\$103,525
Microsoft Access Developer \$93,054 \$87,439 \$99,043 \$90,119	\$88,686
Business Intelligence Developer \$92,068 \$142,295 \$97,967 \$118,984	\$86,541
Data Analyst \$86,581 \$82,782 \$93,288 \$85,015	\$82,773
Salesforce Business Analyst \$84,334 \$123,725 \$90,935 \$105,963	\$80,813
Enterprise Systems & Applications	
System Admin \$91,064 \$97,493 \$94,417 \$94,310	\$104,817
Desktop Support \$58,118 \$55,662 \$63,241 \$61,347	\$57,283
(SQL) Server Database \$116,497 \$125,089 \$126,011 \$119,088 Administrator	\$131,400
Salesforce and (ERP) Systems Administrator \$116,127 \$110,121 \$122,946 \$110,602	\$111,424
Quality Assurance (QA) Analyst \$86,056 \$83,784 \$88,156 \$85,152	\$88,060
Quality Assurance (QA) Manager \$178,319 \$164,148 \$185,405 \$163,994	\$170,446
PMO Manager \$165,933 \$162,406 \$173,516 \$159,695	\$155,726
Program Manager \$144,661 \$148,950 \$146,749 \$143,259	\$154,623
Help Desk Manager \$118,206 \$114,654 \$136,693 \$121,664	\$112,449
Delivery Manager \$66,638 \$70,595 \$70,536 \$77,749	\$78,391
Compliance Analyst \$42,384 \$41,865 \$48,108 \$50,952	\$42,119

Data Security Operations & Infrastructure	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Chief Information Security Officer	\$221,793	\$324,998	\$197,065	\$246,002	\$194,933
VP Infrastructure	\$188,031	\$260,503	\$175,970	\$203,910	\$167,520
Network Architect	\$164,502	\$167,050	\$165,637	\$160,203	\$136,291
DevSecOps Engineer	\$145,620	\$147,845	\$137,916	\$134,308	\$133,102
Risk Manager	\$127,207	\$157,695	\$112,107	\$127,351	\$110,285
Cyber Security Engineer	\$124,407	\$134,577	\$107,726	\$123,814	\$107,316
Network Security Engineer	\$122,885	\$135,364	\$112,074	\$121,212	\$105,122
Information Security Manager	\$115,663	\$156,397	\$102,359	\$121,818	\$103,644
Information Security Analyst	\$114,338	\$124,103	\$99,041	\$113,853	\$97,140
Network Security Administrator	\$111,286	\$121,259	\$106,212	\$112,256	\$96,908
Network Operations Analyst	\$106,849	\$116,074	\$106,327	\$108,869	\$94,183
Network Engineer	\$106,387	\$112,192	\$106,189	\$105,921	\$91,386
Network Administrator	\$91,064	\$101,827	\$90,068	\$89,127	\$79,623
Data Center Technician	\$57,469	\$69,829	\$56,645	\$57,954	\$56,035
Enterprise Systems & Applications					
VP IT	\$236,689	\$328,071	\$203,313	\$250,106	\$207,205
VP of Development	\$226,149	\$305,620	\$219,153	\$236,560	\$198,178
Chief Information Officer	\$221,591	\$327,267	\$191,117	\$252,647	\$193,384
VP Engineering	\$211,228	\$286,095	\$206,837	\$229,895	\$195,053
Cloud Architect	\$175,952	\$182,235	\$171,407	\$175,437	\$152,828
Solutions Architect	\$173,898	\$154,896	\$120,134	\$150,874	\$279,423
Data Scientist	\$168,689	\$153,820	\$116,606	\$146,916	\$272,596
Senior Salesforce Product Manager	\$156,299	\$169,930	\$135,210	\$148,446	\$140,586
Internet Consultant	\$150,862	\$198,077	\$130,033	\$158,777	\$146,334
Product Manager	\$148,885	\$171,655	\$149,105	\$148,513	\$149,792
IT Manager	\$148,120	\$165,109	\$131,315	\$148,676	\$129,056
Data Architect	\$143,606	\$155,418	\$124,087	\$138,128	\$128,811
Software Development Engineer Architect	\$140,543	\$145,073	\$123,080	\$136,810	\$121,541
Application Architect	\$140,421	\$149,552	\$129,149	\$135,566	\$125,835
Systems Engineer	\$140,114	\$141,644	\$131,812	\$135,645	\$125,790
SAP Programmer	\$139,875	\$151,961	\$123,057	\$131,645	\$128,302
Data Engineer	\$134,331	\$145,105	\$116,882	\$129,826	\$121,508
C++ Professor	\$134,166	\$169,257	\$139,852	\$137,496	\$121,443
Business Intelligence Manager	\$132,543	\$153,945	\$114,614	\$146,112	\$115,334
Python Developer	\$132,090	\$143,531	\$115,367	\$125,819	\$120,262
Cloud Engineer	\$132,025	\$143,550	\$116,729	\$127,486	\$122,333
Sharepoint Developer	\$126,428	\$137,064	\$110,895	\$121,494	\$115,611
Quality Assurance (QA) Engineer	\$121,423	\$133,057	\$109,875	\$114,951	\$114,196
Full Stack Engineer	\$120,640	\$131,186	\$107,109	\$116,364	\$112,307

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Data Security Operations & Infrastructure	National Average	New York	Oklahoma City	Philadelphia	Phoenix
DBA and Application Developer	\$120,533	\$131,011	\$106,575	\$116,349	\$111,638
Machine Learning Engineer	\$120,533	\$131,011	\$106,575	\$116,349	\$111,638
Scrum Master	\$119,270	\$108,089	\$108,295	\$123,146	\$87,404
Application Engineer	\$118,731	\$124,099	\$106,729	\$116,786	\$106,141
Software Engineer	\$117,714	\$126,353	\$102,765	\$115,526	\$108,711
MuleSoft Quality Assurance Engineer	\$117,158	\$127,409	\$104,051	\$113,207	\$109,393
Data Warehouse Engineer	\$117,117	\$117,528	\$105,104	\$117,529	\$98,806
DevOps Engineer	\$116,914	\$127,719	\$105,826	\$113,030	\$107,675
PeopleSoft Developer	\$116,359	\$126,587	\$101,579	\$112,966	\$105,445
Java Software Engineer	\$114,987	\$122,667	\$110,400	\$111,069	\$93,485
Engineer	\$114,311	\$138,184	\$145,760	\$115,920	\$107,304
Agile Coach	\$113,910	\$98,353	\$107,591	\$121,260	\$83,386
.NET Developer	\$113,178	\$117,990	\$100,820	\$108,144	\$93,211
Database Developer	\$110,455	\$119,383	\$96,514	\$106,641	\$100,418
Salesforce Developer	\$110,007	\$110,403	\$98,154	\$104,087	\$80,237
Game Designer	\$109,429	\$103,651	\$82,398	\$92,023	\$86,498
Front-End Developer	\$108,065	\$117,763	\$93,187	\$103,998	\$97,155
Game Developer	\$107,658	\$92,158	\$119,069	\$81,620	\$89,236
VR Specialist	\$107,658	\$92,158	\$119,069	\$81,620	\$89,236
Personal Home Page (PHP) Developer	\$102,106	\$111,247	\$88,403	\$98,564	\$92,308
Intelligence Analyst	\$100,188	\$121,940	\$87,768	\$96,951	\$99,173
Game Engineer	\$94,787	\$103,651	\$82,398	\$92,023	\$86,498
Salesforce Administrator	\$94,345	\$104,726	\$90,710	\$92,102	\$83,188
Microsoft Access Developer	\$93,054	\$103,072	\$83,819	\$91,903	\$87,011
Business Intelligence Developer	\$92,068	\$97,960	\$79,914	\$119,915	\$82,874
Data Analyst	\$86,581	\$97,870	\$76,999	\$86,543	\$80,652
Salesforce Business Analyst	\$84,334	\$86,814	\$73,208	\$102,924	\$76,948
Enterprise Systems & Applications					
System Admin	\$91,064	\$101,827	\$90,068	\$89,127	\$79,623
Desktop Support	\$58,118	\$63,399	\$56,429	\$61,083	\$51,716
(SQL) Server Database Administrator	\$116,497	\$130,306	\$111,930	\$122,879	\$105,458
Salesforce and (ERP) Systems Administrator	\$116,127	\$126,593	\$103,376	\$112,648	\$104,664
Quality Assurance (QA) Analyst	\$86,056	\$93,913	\$78,409	\$84,247	\$78,748
Quality Assurance (QA) Manager	\$178,319	\$206,272	\$152,812	\$172,411	\$163,355
PMO Manager	\$165,933	\$197,898	\$145,546	\$170,164	\$143,469
Program Manager	\$144,661	\$170,970	\$131,611	\$137,673	\$124,508
Help Desk Manager	\$118,206	\$150,156	\$105,605	\$121,568	\$113,834
Delivery Manager	\$66,638	\$85,181	\$65,708	\$79,314	\$65,259
Compliance Analyst	\$42,384	\$52,639	\$41,273	\$47,292	\$39,363

Data Security Operations & Infrastructure	National Average	San Antonio	San Francisco	Seattle	Tulsa
Chief Information Security Officer	\$221,793	\$291,146	\$183,893	\$295,169	\$170,841
VP Infrastructure	\$188,031	\$235,235	\$145,916	\$232,448	\$157,418
Network Architect	\$164,502	\$155,885	\$117,896	\$144,098	\$142,929
DevSecOps Engineer	\$145,620	\$138,967	\$106,495	\$110,044	\$150,554
Risk Manager	\$127,207	\$123,014	\$99,326	\$104,746	\$110,643
Cyber Security Engineer	\$124,407	\$120,527	\$86,162	\$106,673	\$102,373
Network Security Engineer	\$122,885	\$115,395	\$86,037	\$103,418	\$106,234
Information Security Manager	\$115,663	\$107,826	\$96,409	\$116,155	\$100,888
Information Security Analyst	\$114,338	\$110,372	\$77,968	\$96,994	\$94,595
Network Security Administrator	\$111,286	\$104,730	\$78,914	\$97,971	\$97,719
Network Operations Analyst	\$106,849	\$99,820	\$77,059	\$96,450	\$96,138
Network Engineer	\$106,387	\$100,118	\$76,073	\$94,152	\$93,529
Network Administrator	\$91,064	\$82,455	\$65,528	\$76,414	\$82,361
Data Center Technician	\$57,469	\$56,468	\$46,956	\$52,921	\$50,743
Enterprise Systems & Applications					
VP IT	\$236,689	\$292,173	\$109,977	\$212,025	\$184,468
VP of Development	\$226,149	\$264,291	\$179,087	\$265,079	\$184,237
Chief Information Officer	\$221,591	\$279,370	\$181,213	\$283,544	\$168,641
VP Engineering	\$211,228	\$274,600	\$171,963	\$252,239	\$183,120
Cloud Architect	\$175,952	\$165,213	\$134,061	\$165,555	\$150,893
Solutions Architect	\$173,898	\$153,411	\$140,988	\$165,447	\$138,426
Data Scientist	\$168,689	\$143,505	\$150,434	\$170,320	\$135,163
Senior Salesforce Product Manager	\$156,299	\$142,499	\$137,673	\$148,627	\$122,179
Internet Consultant	\$150,862	\$152,294	\$120,487	\$151,045	\$126,174
Product Manager	\$148,885	\$152,378	\$112,709	\$123,798	\$137,262
IT Manager	\$148,120	\$131,131	\$110,181	\$121,771	\$131,278
Data Architect	\$143,606	\$121,630	\$142,767	\$156,595	\$114,700
Software Development Engineer Architect	\$140,543	\$133,630	\$101,200	\$117,480	\$114,624
Application Architect	\$140,421	\$137,491	\$104,642	\$126,824	\$112,569
Systems Engineer	\$140,114	\$133,350	\$102,285	\$103,298	\$146,583
SAP Programmer	\$139,875	\$140,388	\$99,748	\$120,173	\$106,651
Data Engineer	\$134,331	\$113,462	\$133,598	\$154,701	\$107,728
C++ Professor	\$134,166	\$125,216	\$108,311	\$110,028	\$106,043
Business Intelligence Manager	\$132,543	\$117,832	\$95,894	\$97,830	\$110,140
Python Developer	\$132,090	\$125,361	\$109,328	\$125,060	\$102,539
Cloud Engineer	\$132,025	\$131,747	\$104,442	\$127,220	\$101,896
Sharepoint Developer	\$126,428	\$119,018	\$108,305	\$127,020	\$98,814
Quality Assurance (QA) Engineer	\$121,423	\$122,833	\$86,834	\$106,023	\$97,291
Full Stack Engineer	\$120,640	\$124,832	\$89,299	\$110,165	\$92,217

DBA and Application Developer \$120,533 \$120,236 \$95,334 \$116,053 \$93,044 Machine Learning Engineer \$120,533 \$120,238 \$95,334 \$116,053 \$93,044 Scrum Master \$119,270 \$104,138 \$97,643 \$110,111 Application Engineer \$111,714 \$112,658 \$87,814 \$105,811 \$94,862 Software Engineer \$117,714 \$112,658 \$87,057 \$107,619 \$90,038 Data Warehouse Engineer \$117,117 \$10,516 \$102,048 \$100,234 DevOps Engineer \$116,014 \$118,357 \$80,135 \$105,266 \$92,196 PeopleSoft Developer \$116,014 \$118,357 \$80,135 \$105,266 \$92,196 PeopleSoft Developer \$114,037 \$115,828 \$103,577,44 \$93,543 Jave Software Engineer \$114,317 \$115,828 \$102,901 \$91,880.767 Tegineer \$114,937 \$112,829 \$102,901 \$91,880.7767 Saleforce Developer \$104,55 \$97,450 \$104,159 <	Data Security Operations & Infrastructure	National Average	San Antonio	San Francisco	Seattle	Tulsa
Scrum Master \$119,270 \$104,136 \$37,810 \$97,043 \$110,171 Application Engineer \$118,731 \$119,916 \$87,814 \$105,811 \$94,862 Software Engineer \$117,174 \$118,263 \$87,013 \$106,115 \$52,367 MuleSoft Quality \$117,158 \$121,538 \$87,057 \$107,7619 \$90,038 Data Warehouse Engineer \$117,117 \$101,516 \$105,668 \$120,408 \$100,224 Devolps Engineer \$116,914 \$113,557 \$86,135 \$105,266 \$92,196 PeopleSoft Developer \$114,311 \$115,828 \$115,155 \$74,407 \$88,057 Engineer \$114,311 \$115,427 \$83,713 \$92,349 \$128,563 Agile Coach \$113,190 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,109 \$102,801 \$99,134 \$92,999 Game Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Develop	DBA and Application Developer	\$120,533	\$120,236	\$95,334	\$116,053	\$93,044
Application Engineer \$118,731 \$119,916 \$87,814 \$105,811 \$94,862 Software Engineer \$117,714 \$118,263 \$87,013 \$106,115 \$92,367 MuleSoft Quality \$117,174 \$111,8263 \$87,013 \$106,115 \$92,367 MuleSoft Quality \$117,1758 \$121,538 \$87,057 \$107,619 \$90,038 Data Warehouse Engineer \$111,177 \$101,516 \$105,668 \$120,408 \$100,234 DevOps Engineer \$116,359 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$111,910 \$102,611 \$84,438 \$90,551 \$108,462 Agile Coach \$113,178 \$107,445 \$83,109 \$102,901 \$91,680 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$110,007 \$96,146 \$90,104 \$99,134 \$92,299 Game Designer \$108,405 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer<	Machine Learning Engineer	\$120,533	\$120,236	\$95,334	\$116,053	\$93,044
Software Engineer \$117,714 \$118,263 \$87,013 \$106,115 \$92,367 MuleSoft Quality \$117,158 \$121,538 \$87,057 \$107,619 \$90,038 Assurance Engineer \$117,117 \$101,516 \$105,668 \$120,408 \$100,234 DevOps Engineer \$116,914 \$118,357 \$88,135 \$105,266 \$92,196 PeopleSoft Developer \$116,315 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$100,077 \$96,146 \$80,104 \$99,134 \$92,999 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist <t< td=""><td>Scrum Master</td><td>\$119,270</td><td>\$104,136</td><td>\$87,810</td><td>\$97,043</td><td>\$110,171</td></t<>	Scrum Master	\$119,270	\$104,136	\$87,810	\$97,043	\$110,171
MuleSoft Quality Assurance Engineer \$117,158 \$121,538 \$87,057 \$107,619 \$90,038 Data Warehouse Engineer \$117,117 \$101,516 \$105,668 \$120,408 \$100,234 DevOps Engineer \$116,914 \$118,357 \$86,135 \$105,266 \$92,196 PeopleSoft Developer \$116,359 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,169 \$102,201 \$91,880 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$100,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Developer \$100,075 \$96,146 \$80,104 \$99,134 \$92,999 Game Developer \$100,0758 \$134,502 \$75,660 \$71,258 \$78,851 VR Specia	Application Engineer	\$118,731	\$119,916	\$87,814	\$105,811	\$94,862
Assurance Engineer \$11,158 \$121,538 \$87,057 \$107,619 \$90,038 Data Warehouse Engineer \$111,117 \$101,516 \$105,668 \$120,408 \$100,234 DevOps Engineer \$116,914 \$118,357 \$86,135 \$105,266 \$92,196 PeopleSoft Developer \$116,359 \$98,864 \$115,839 \$135,774 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$114,311 \$115,472 \$83,713 \$92,349 \$128,563 Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,482 NET Developer \$113,178 \$107,445 \$83,169 \$102,201 \$91,680 Database Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,803 \$94,753 \$111,318 \$76,149 Front-End Developer \$100,7658 \$134,502 \$77,660 \$71,258 \$78,851 Personal Home Page (PHP)	Software Engineer	\$117,714	\$118,263	\$87,013	\$106,115	\$92,367
Assurance Engineer \$117,117 \$101,516 \$120,568 \$120,408 \$120,226 \$92,196 DevOps Engineer \$116,914 \$118,357 \$86,135 \$105,568 \$92,196 PeopleSoft Developer \$116,359 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$114,311 \$115,472 \$83,713 \$92,349 \$128,663 Agile Coach \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 NET Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$100,075 \$92,091 \$107,799 \$111,318 \$76,149 Front-End Developer \$100,07658 \$92,091 \$107,799 \$83,81 Game Developer \$100,658 \$92,091 \$107,799 \$117,090 \$86,81 Game Developer \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$102,106	MuleSoft Quality	¢1171E0	\$101 E20	\$970E7	\$107610	\$00.029
DevOps Engineer \$116,914 \$118,357 \$86,135 \$105,266 \$92,196 PeopleSoft Developer \$116,359 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$114,911 \$115,722 \$83,713 \$92,344 \$128,653 Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$110,455 \$97,450 \$104,156 \$121,695 \$87,767 Salesforce Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$100,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$102,065 \$92,091 \$107,799 \$17,090 \$86,313 Game Developer \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$102,10	Assurance Engineer	911 <i>1</i> ,150	\$121,556	Ş67,057	\$107,019	Ş90,038
PeopleSoft Developer \$116,359 \$98,864 \$115,839 \$135,784 \$93,543 Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$114,311 \$115,722 \$83,713 \$92,349 \$128,563 Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,109 \$102,901 \$91,880 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst					-	-
Java Software Engineer \$114,987 \$115,828 \$51,015 \$74,307 \$88,057 Engineer \$114,311 \$115,472 \$83,713 \$92,349 \$128,563 Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 Database Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$100,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Developer \$100,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Developer \$100,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$100,655 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787					\$105,266	
Engineer \$114,311 \$115,472 \$83,713 \$92,349 \$128,563 Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 NET Developer \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 Database Developer \$110,007 \$96,146 \$80,104 \$99,134 \$82,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$111,414 \$81,763 Developer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054<	PeopleSoft Developer	\$116,359	\$98,864	\$115,839	\$135,784	\$93,543
Agile Coach \$113,910 \$102,611 \$84,438 \$90,551 \$108,462 INET Developer \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$100,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator	Java Software Engineer	\$114,987	\$115,828	\$51,015	\$74,307	\$88,057
NET Developer \$113,178 \$107,445 \$83,169 \$102,901 \$91,680 Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelli	Engineer	\$114,311	\$115,472	\$83,713	\$92,349	\$128,563
Database Developer \$110,455 \$97,450 \$104,159 \$121,695 \$87,767 Salesforce Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intellig	Agile Coach	\$113,910	\$102,611	\$84,438	\$90,551	\$108,462
Salesforce Developer \$110,007 \$96,146 \$80,104 \$99,134 \$92,999 Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$99,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst	.NET Developer	\$113,178	\$107,445	\$83,169	\$102,901	\$91,680
Game Designer \$109,429 \$80,808 \$94,753 \$111,318 \$76,149 Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$66,7356 \$114,933 \$26,673 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$76,414 \$82,361	Database Developer	\$110,455	\$97,450	\$104,159	\$121,695	\$87,767
Front-End Developer \$108,065 \$92,091 \$107,799 \$117,090 \$86,318 Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,510 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$100,200 \$78,780 \$101,010 \$94,544 </td <td>Salesforce Developer</td> <td>\$110,007</td> <td>\$96,146</td> <td>\$80,104</td> <td>\$99,134</td> <td>\$92,999</td>	Salesforce Developer	\$110,007	\$96,146	\$80,104	\$99,134	\$92,999
Game Developer \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,510 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$559,553 \$65,704 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Des	Game Designer	\$109,429	\$80,808	\$94,753	\$111,318	\$76,149
VR Specialist \$107,658 \$134,502 \$75,660 \$71,258 \$78,851 Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Developer \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$20,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL)	Front-End Developer	\$108,065	\$92,091	\$107,799	\$117,090	\$86,318
Personal Home Page (PHP) \$102,106 \$86,943 \$101,931 \$114,444 \$81,763 Intelligence Analyst \$100,188 \$105,707 \$75,341 \$89,356 \$77,750 Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$66,704 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 <t< td=""><td>Game Developer</td><td>\$107,658</td><td>\$134,502</td><td>\$75,660</td><td>\$71,258</td><td>\$78,851</td></t<>	Game Developer	\$107,658	\$134,502	\$75,660	\$71,258	\$78,851
Developer\$102,106\$86,943\$101,931\$114,444\$81,763Intelligence Analyst\$100,188\$105,707\$75,341\$89,356\$77,750Game Engineer\$94,787\$80,808\$94,753\$111,318\$76,149Salesforce Administrator\$94,345\$84,162\$73,883\$86,150\$83,111Microsoft Access Developer\$93,054\$83,423\$87,397\$104,243\$77,009Business Intelligence Developer\$92,068\$81,969\$65,728\$63,883\$72,624Data Analyst\$86,581\$80,255\$79,407\$94,643\$69,990Salesforce Business Analyst\$84,334\$77,703\$59,553\$65,704\$67,356Enterprise Systems & ApplicationsSystem Admin\$91,064\$82,455\$65,528\$76,414\$82,361Desktop Support\$58,118\$52,490\$43,317\$51,797\$51,900(SQL) Server Database Administrator\$116,497\$105,200\$78,780\$101,010\$94,544Salesforce and (ERP) Systems Administrator\$116,127\$99,542\$110,080\$128,434\$95,212Quality Assurance (QA) Analyst\$86,056\$88,082\$62,778\$78,137\$67,578Quality Assurance (QA) Manager\$178,319\$164,394\$128,170\$146,173\$145,114	VR Specialist	\$107,658	\$134,502	\$75,660	\$71,258	\$78,851
Game Engineer \$94,787 \$80,808 \$94,753 \$111,318 \$76,149 Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 System Admin \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 </td <td>- , ,</td> <td>\$102,106</td> <td>\$86,943</td> <td>\$101,931</td> <td>\$114,444</td> <td>\$81,763</td>	- , ,	\$102,106	\$86,943	\$101,931	\$114,444	\$81,763
Salesforce Administrator \$94,345 \$84,162 \$73,883 \$86,150 \$83,111 Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Intelligence Analyst	\$100,188	\$105,707	\$75,341	\$89,356	\$77,750
Microsoft Access Developer \$93,054 \$83,423 \$87,397 \$104,243 \$77,009 Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications System Admin \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Game Engineer	\$94,787	\$80,808	\$94,753	\$111,318	\$76,149
Business Intelligence Developer \$92,068 \$81,969 \$65,728 \$63,883 \$72,624 Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database Administrator \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Salesforce Administrator	\$94,345	\$84,162	\$73,883	\$86,150	\$83,111
Data Analyst \$86,581 \$80,255 \$79,407 \$94,643 \$69,990 Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Microsoft Access Developer	\$93,054	\$83,423	\$87,397	\$104,243	\$77,009
Salesforce Business Analyst \$84,334 \$77,703 \$59,553 \$65,704 \$67,356 Enterprise Systems & Applications System Admin \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Business Intelligence Developer	\$92,068	\$81,969	\$65,728	\$63,883	\$72,624
Enterprise Systems & Applications System Admin \$91,064 \$82,455 \$65,528 \$76,414 \$82,361 Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database Administrator \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Salesforce and (ERP) Systems Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Data Analyst	\$86,581	\$80,255	\$79,407	\$94,643	\$69,990
System Admin\$91,064\$82,455\$65,528\$76,414\$82,361Desktop Support\$58,118\$52,490\$43,317\$51,797\$51,900(SQL) Server Database Administrator\$116,497\$105,200\$78,780\$101,010\$94,544Salesforce and (ERP) Systems Administrator\$116,127\$99,542\$110,080\$128,434\$95,212Quality Assurance (QA) Analyst\$86,056\$88,082\$62,778\$78,137\$67,578Quality Assurance (QA) Manager\$178,319\$164,394\$128,170\$146,173\$145,114	Salesforce Business Analyst	\$84,334	\$77,703	\$59,553	\$65,704	\$67,356
Desktop Support \$58,118 \$52,490 \$43,317 \$51,797 \$51,900 (SQL) Server Database \$116,497 \$105,200 \$78,780 \$101,010 \$94,544 Administrator \$116,127 \$99,542 \$110,080 \$128,434 \$95,212 Quality Assurance (QA) Analyst \$86,056 \$88,082 \$62,778 \$78,137 \$67,578 Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Enterprise Systems & Applications					
(SQL) Server Database Administrator\$116,497\$105,200\$78,780\$101,010\$94,544Salesforce and (ERP) Systems Administrator\$116,127\$99,542\$110,080\$128,434\$95,212Quality Assurance (QA) Analyst\$86,056\$88,082\$62,778\$78,137\$67,578Quality Assurance (QA) Manager\$178,319\$164,394\$128,170\$146,173\$145,114	System Admin	\$91,064	\$82,455	\$65,528	\$76,414	\$82,361
Administrator\$116,497\$105,200\$78,780\$101,010\$94,544Salesforce and (ERP) Systems Administrator\$116,127\$99,542\$110,080\$128,434\$95,212Quality Assurance (QA) Analyst\$86,056\$88,082\$62,778\$78,137\$67,578Quality Assurance (QA) Manager\$178,319\$164,394\$128,170\$146,173\$145,114	Desktop Support	\$58,118	\$52,490	\$43,317	\$51,797	\$51,900
Quality Assurance (QA) Analyst\$86,056\$88,082\$62,778\$78,137\$67,578Quality Assurance (QA) Manager\$178,319\$164,394\$128,170\$146,173\$145,114		\$116,497	\$105,200	\$78,780	\$101,010	\$94,544
Quality Assurance (QA) Manager \$178,319 \$164,394 \$128,170 \$146,173 \$145,114	Salesforce and (ERP) Systems Administrator	\$116,127	\$99,542	\$110,080	\$128,434	\$95,212
	Quality Assurance (QA) Analyst	\$86,056	\$88,082	\$62,778	\$78,137	\$67,578
PMO Manager \$165,933 \$147,181 \$124,220 \$136,259 \$145,482	Quality Assurance (QA) Manager	\$178,319	\$164,394	\$128,170	\$146,173	\$145,114
	PMO Manager	\$165,933	\$147,181	\$124,220	\$136,259	\$145,482
Program Manager \$144,661 \$136,613 \$101,509 \$115,624 \$128,550	Program Manager	\$144,661	\$136,613	\$101,509	\$115,624	\$128,550
Help Desk Manager \$118,206 \$105,009 \$93,416 \$104,811 \$102,190	Help Desk Manager	\$118,206	\$105,009	\$93,416	\$104,811	\$102,190
Delivery Manager \$66,638 \$71,855 \$45,922 \$58,541 \$71,320	Delivery Manager	\$66,638	\$71,855	\$45,922	\$58,541	\$71,320
Compliance Analyst \$42,384 \$43,291 \$32,704 \$40,000 \$37,417	Compliance Analyst	\$42,384	\$43,291	\$32,704	\$40,000	\$37,417

0,7		
Data Security Operations & Infrastructure	National Average	Washington, DC
Chief Information Security Officer	\$221,793	\$241,331
VP Infrastructure	\$188,031	\$211,033
Network Architect		
	\$164,502	\$156,246
DevSecOps Engineer	\$145,620	\$140,678
Risk Manager	\$127,207	\$122,328
Cyber Security Engineer	\$124,407	\$124,798
Network Security Engineer	\$122,885	\$125,827
Information Security Manager	\$115,663	\$137,539
Information Security Analyst	\$114,338	\$115,476
Network Security Administrator	\$111,286	\$113,467
Network Operations Analyst	\$106,849	\$108,852
Network Engineer	\$106,387	\$104,512
Network Administrator	\$91,064	\$95,372
Data Center Technician	\$57,469	\$59,288
Enterprise Systems & Applications		
VP IT	\$236,689	\$243,783
VP of Development	\$226,149	\$238,816
Chief Information Officer	\$221,591	\$241,246
VPEngineering	\$211,228	\$218,078
Cloud Architect	\$175,952	\$169,967
Solutions Architect	\$173,898	\$149,956
Data Scientist	\$168,689	\$148,111
Senior Salesforce Product Manager	\$156,299	\$153,668
Internet Consultant	\$150,862	\$155,929
Product Manager	\$148,885	\$149,548
IT Manager	\$148,120	\$150,649
Data Architect	\$143,606	\$147,302
Software Development Engineer Architect	\$140,543	\$140,212
Application Architect	\$140,421	\$134,374
Systems Engineer	\$140,114	\$136,655
SAP Programmer	\$139,875	\$132,624
Data Engineer	\$134,331	\$139,865
C++ Professor	\$134,166	\$137,879
Business Intelligence Manager	\$132,543	\$128,485
Python Developer	\$132,090	\$128,960
Cloud Engineer	\$132,025	\$128,360
Sharepoint Developer	\$126,428	\$125,218
Quality Assurance (QA) Engineer	\$121,423	\$118,104
Full Stack Engineer	\$120,640	\$115,078

Data Security Operations & Infrastructure	National Average	Washington, DC
DBA and Application Developer	\$120,533	\$117,147
Machine Learning Engineer	\$120,533	\$117,147
Scrum Master	\$119,270	\$129,565
Application Engineer	\$118,731	\$116,453
Software Engineer	\$117,714	\$113,480
MuleSoft Quality Assurance Engineer	\$117,158	\$112,016
Data Warehouse Engineer	\$117,117	\$124,549
DevOps Engineer	\$116,914	\$113,386
PeopleSoft Developer	\$116,359	\$124,758
Java Software Engineer	\$114,987	\$114,361
Engineer	\$114,311	\$109,515
Agile Coach	\$113,910	\$125,033
.NET Developer	\$113,178	\$112,895
Database Developer	\$110,455	\$112,986
Salesforce Developer	\$110,007	\$113,608
Game Designer	\$109,429	\$86,541
Front-End Developer	\$108,065	\$111,011
Game Developer	\$107,658	\$88,133
VR Specialist	\$107,658	\$88,133
Personal Home Page (PHP) Developer	\$102,106	\$105,869
Intelligence Analyst	\$100,188	\$113,262
Game Engineer	\$94,787	\$99,909
Salesforce Administrator	\$94,345	\$98,733
Microsoft Access Developer	\$93,054	\$97,789
Business Intelligence Developer	\$92,068	\$91,549
Data Analyst	\$86,581	\$92,849
Salesforce Business Analyst	\$84,334	\$83,679
Enterprise Systems & Applications		
System Admin	\$91,064	\$95,372
Desktop Support	\$58,118	\$58,973
(SQL) Server Database Administrator	\$116,497	\$113,750
Salesforce and (ERP) Systems Administrator	\$116,127	\$121,333
Quality Assurance (QA) Analyst	\$86,056	\$83,703
Quality Assurance (QA) Manager	\$178,319	\$165,871
PMO Manager	\$165,933	\$168,115
Program Manager	\$144,661	\$147,709
Help Desk Manager	\$118,206	\$120,030
Delivery Manager	\$66,638	\$66,780
Compliance Analyst	\$42,384	\$47,582

Human Resources Salaries

Total Rewards	National Average	Atlanta	Austin	Boston	Charlotte
Total Rewards Director	\$153,521	\$141,106	\$151,312	\$214,436	\$161,705
Compensation & Benefits Manager	\$140,053	\$135,532	\$131,616	\$165,293	\$149,361
Compensation Manager	\$117,794	\$107,412	\$114,228	\$150,766	\$133,830
Benefits Manager	\$99,690	\$89,655	\$94,894	\$126,063	\$106,406
Compensation Analyst	\$86,497	\$77,265	\$79,911	\$100,269	\$76,558
Benefits Administrator	\$78,468	\$75,591	\$77,721	\$89,059	\$76,717
Benefits Specialist	\$68,255	\$61,900	\$63,211	\$80,671	\$58,262
Human Resources					
VP of HR	\$186,174	\$175,446	\$227,064	\$247,237	\$272,053
HR Director	\$164,988	\$153,364	\$174,402	\$217,107	\$193,157
HR Business Partner	\$113,893	\$118,491	\$111,245	\$128,460	\$118,678
HR Manager	\$112,871	\$106,344	\$111,376	\$144,770	\$117,287
HR Consultant	\$107,031	\$107,573	\$103,294	\$119,368	\$109,325
HRIS Manager	\$160,605	\$148,390	\$157,134	\$200,545	\$165,271
HRIS Analyst	\$94,047	\$98,968	\$89,888	\$92,573	\$101,824
HR Generalist	\$72,857	\$68,997	\$70,475	\$83,643	\$69,804
HR Coordinator	\$55,885	\$54,604	\$55,430	\$63,789	\$56,079
HR Assistant	\$43,379	\$41,307	\$41,418	\$52,714	\$40,952
Organizational Development					
Learning & Development Manager	\$143,102	\$144,861	\$138,970	\$167,347	\$145,459
Organizational Development Manager	\$130,008	\$133,708	\$117,906	\$169,561	\$132,835
Employee Relations Manager	\$104,774	\$99,593	\$104,509	\$142,855	\$115,190
Training Manager	\$99,380	\$100,948	\$91,133	\$129,500	\$98,865
Organizational Development Specialist	\$80,621	\$81,992	\$79,433	\$92,778	\$80,905
DEI and Social Impact Consultant	\$77,094	\$71,042	\$73,174	\$88,736	\$73,324
Talent Acquisition					
Recruitment Director	\$156,600	\$144,483	\$166,288	\$209,422	\$183,001
Talent Acquisition Director	\$151,692	\$141,811	\$160,242	\$207,147	\$178,430
Executive Recruiter	\$85,109	\$85,241	\$82,201	\$97,452	\$87,210
Talent Acquisition Specialist	\$71,234	\$69,381	\$70,532	\$82,625	\$71,032
Recruiter	\$70,088	\$68,617	\$70,048	\$80,687	\$70,781
Recruiting Coordinator	\$51,830	\$49,471	\$49,983	\$63,965	\$48,770

Total Rewards	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
Total Rewards Director	\$153,521	\$166,237	\$154,465	\$151,969	\$173,554
Compensation & Benefits Manager	\$140,053	\$141,432	\$149,799	\$121,071	\$159,133
Compensation Manager	\$117,794	\$118,886	\$135,577	\$100,651	\$138,829
Benefits Manager	\$99,690	\$101,821	\$111,423	\$87,745	\$116,455
Compensation Analyst	\$86,497	\$89,568	\$80,536	\$81,848	\$98,230
Benefits Administrator	\$78,468	\$76,894	\$70,537	\$75,525	\$90,616
Benefits Specialist	\$68,255	\$71,905	\$65,488	\$65,176	\$78,910
Human Resources					
VP of HR	\$186,174	\$226,205	\$204,646	\$248,564	\$216,789
HR Director	\$164,988	\$181,192	\$168,151	\$179,311	\$184,555
HR Business Partner	\$113,893	\$113,388	\$95,302	\$114,495	\$118,370
HR Manager	\$112,871	\$115,313	\$108,884	\$110,951	\$127,529
HR Consultant	\$107,031	\$105,923	\$90,108	\$103,267	\$115,795
HRIS Manager	\$160,605	\$164,088	\$151,995	\$155,994	\$176,204
HRIS Analyst	\$94,047	\$89,682	\$77,025	\$99,718	\$95,900
HR Generalist	\$72,857	\$71,950	\$66,466	\$70,442	\$83,942
HR Coordinator	\$55,885	\$53,334	\$50,183	\$54,804	\$64,707
HR Assistant	\$43,379	\$42,233	\$43,984	\$45,606	\$51,117
Organizational Development					
Learning & Development Manager	\$143,102	\$149,700	\$127,586	\$138,267	\$150,074
Organizational Development Manager	\$130,008	\$146,428	\$118,854	\$122,731	\$141,922
Employee Relations Manager	\$104,774	\$108,358	\$108,736	\$99,579	\$123,537
Training Manager	\$99,380	\$109,436	\$92,627	\$93,712	\$109,504
Organizational Development Specialist	\$80,621	\$79,775	\$69,739	\$77,560	\$81,254
DEI and Social Impact Consultant	\$77,094	\$82,214	\$69,603	\$72,739	\$86,504
Talent Acquisition					
Recruitment Director	\$156,600	\$174,382	\$162,013	\$171,883	\$175,223
Talent Acquisition Director	\$151,692	\$168,726	\$155,751	\$165,042	\$174,165
Executive Recruiter	\$85,109	\$81,415	\$75,592	\$84,538	\$96,407
Talent Acquisition Specialist	\$71,234	\$68,206	\$65,251	\$70,231	\$83,302
Recruiter	\$70,088	\$66,964	\$62,678	\$67,754	\$82,073
Recruiting Coordinator	\$51,830	\$50,729	\$52,585	\$53,860	\$61,973

Human Resources Salaries

Total Rewards	National Average	Houston	Los Angeles	Minneapolis	Nashville
Total Rewards Director	\$153,521	\$156,481	\$169,518	\$161,275	\$126,654
Compensation & Benefits Manager	\$140,053	\$126,648	\$145,540	\$146,204	\$113,752
Compensation Manager	\$117,794	\$107,790	\$122,330	\$123,696	\$102,249
Benefits Manager	\$99,690	\$93,526	\$104,403	\$106,808	\$83,968
Compensation Analyst	\$86,497	\$79,362	\$94,902	\$99,024	\$65,634
Benefits Administrator	\$78,468	\$73,551	\$87,884	\$88,565	\$67,125
Benefits Specialist	\$68,255	\$64,142	\$74,846	\$79,826	\$51,494
Human Resources					
VP of HR	\$186,174	\$252,420	\$220,705	\$202,747	\$168,351
HR Director	\$164,988	\$183,812	\$180,809	\$173,087	\$140,615
HR Business Partner	\$113,893	\$115,765	\$111,801	\$117,791	\$100,239
HR Manager	\$112,871	\$115,076	\$123,684	\$119,338	\$96,109
HR Consultant	\$107,031	\$104,111	\$112,956	\$112,623	\$90,798
HRIS Manager	\$160,605	\$161,308	\$167,947	\$160,793	\$126,300
HRIS Analyst	\$94,047	\$95,543	\$101,526	\$95,741	\$83,379
HR Generalist	\$72,857	\$69,166	\$80,954	\$81,974	\$61,252
HR Coordinator	\$55,885	\$54,565	\$62,599	\$61,901	\$49,834
HR Assistant	\$43,379	\$50,703	\$48,376	\$47,820	\$40,641
Organizational Development					
Learning & Development Manager	\$143,102	\$139,307	\$153,688	\$143,792	\$118,182
Organizational Development Manager	\$130,008	\$125,162	\$138,976	\$129,422	\$110,096
Employee Relations Manager	\$104,774	\$102,564	\$119,117	\$112,896	\$90,883
Training Manager	\$99,380	\$98,485	\$109,712	\$102,777	\$84,916
Organizational Development Specialist	\$80,621	\$82,345	\$84,146	\$90,056	\$69,829
DEI and Social Impact Consultant	\$77,094	\$78,997	\$83,727	\$87,015	\$63,480
Talent Acquisition					
Recruitment Director	\$156,600	\$176,322	\$172,359	\$164,242	\$134,171
Talent Acquisition Director	\$151,692	\$168,942	\$172,318	\$161,805	\$130,088
Executive Recruiter	\$85,109	\$86,136	\$95,602	\$96,112	\$77,426
Talent Acquisition Specialist	\$71,234	\$71,532	\$80,463	\$79,270	\$64,422
Recruiter	\$70,088	\$66,997	\$79,876	\$78,367	\$62,993
Recruiting Coordinator	\$51,830	\$59,146	\$59,369	\$58,070	\$49,127

Total Rewards	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Total Rewards Director	\$153,521	\$197,571	\$130,307	\$158,227	\$151,456
Compensation & Benefits Manager	\$140,053	\$176,489	\$113,415	\$154,685	\$139,228
Compensation Manager	\$117,794	\$159,332	\$97,475	\$135,320	\$120,982
Benefits Manager	\$99,690	\$130,539	\$80,533	\$111,076	\$101,774
Compensation Analyst	\$86,497	\$104,791	\$58,398	\$82,324	\$79,563
Benefits Administrator	\$78,468	\$96,818	\$63,663	\$77,911	\$70,363
Benefits Specialist	\$68,255	\$82,103	\$48,948	\$65,969	\$64,491
Human Resources					
VP of HR	\$186,174	\$274,281	\$149,340	\$210,932	\$175,376
HR Director	\$164,988	\$214,856	\$139,175	\$173,111	\$157,789
HR Business Partner	\$113,893	\$134,459	\$89,492	\$108,266	\$93,167
HR Manager	\$112,871	\$140,170	\$98,374	\$115,634	\$107,257
HR Consultant	\$107,031	\$130,067	\$83,212	\$102,751	\$88,563
HRIS Manager	\$160,605	\$185,961	\$134,436	\$162,999	\$149,278
HRIS Analyst	\$94,047	\$105,379	\$76,816	\$94,224	\$81,198
HR Generalist	\$72,857	\$88,995	\$57,899	\$72,063	\$66,196
HR Coordinator	\$55,885	\$68,325	\$49,035	\$56,796	\$50,308
HR Assistant	\$43,379	\$49,590	\$46,558	\$47,679	\$43,877
Organizational Development					
Learning & Development Manager	\$143,102	\$179,733	\$114,204	\$143,030	\$131,136
Organizational Development Manager	\$130,008	\$173,514	\$127,842	\$133,030	\$114,202
Employee Relations Manager	\$104,774	\$143,353	\$90,213	\$113,420	\$103,272
Training Manager	\$99,380	\$132,529	\$100,564	\$104,567	\$91,187
Organizational Development Specialist	\$80,621	\$97,872	\$69,664	\$81,649	\$70,980
DEI and Social Impact Consultant	\$77,094	\$94,148	\$60,675	\$82,158	\$63,867
Talent Acquisition					
Recruitment Director	\$156,600	\$204,163	\$132,641	\$165,292	\$151,034
Talent Acquisition Director	\$151,692	\$203,555	\$127,406	\$161,724	\$146,875
Executive Recruiter	\$85,109	\$104,777	\$72,447	\$86,259	\$77,640
Talent Acquisition Specialist	\$71,234	\$86,654	\$64,365	\$73,396	\$65,044
Recruiter	\$70,088	\$86,861	\$60,065	\$71,077	\$62,068
Recruiting Coordinator	\$51,830	\$60,458	\$54,279	\$56,799	\$51,633

Human Resources Salaries

Total Rewards	National Average	San Antonio	San Francisco	Seattle	Tulsa
Total Rewards Director	\$153,521	\$141,194	\$197,142	\$180,965	\$130,018
Compensation & Benefits Manager	\$140,053	\$117,273	\$166,152	\$165,172	\$134,268
Compensation Manager	\$117,794	\$100,899	\$146,203	\$146,443	\$112,782
Benefits Manager	\$99,690	\$85,007	\$122,438	\$117,064	\$95,270
Compensation Analyst	\$86,497	\$74,313	\$89,699	\$88,841	\$72,238
Benefits Administrator	\$78,468	\$73,579	\$80,942	\$92,331	\$65,221
Benefits Specialist	\$68,255	\$58,927	\$76,782	\$71,569	\$59,424
Human Resources					
VP of HR	\$186,174	\$221,971	\$252,998	\$310,384	\$148,840
HR Director	\$164,988	\$165,581	\$208,042	\$213,326	\$136,571
HR Business Partner	\$113,893	\$102,178	\$126,331	\$124,748	\$95,208
HR Manager	\$112,871	\$105,985	\$136,926	\$131,340	\$97,351
HR Consultant	\$107,031	\$97,009	\$122,301	\$119,938	\$88,206
HRIS Manager	\$160,605	\$141,904	\$211,212	\$185,656	\$136,242
HRIS Analyst	\$94,047	\$87,275	\$105,048	\$106,007	\$78,618
HR Generalist	\$72,857	\$67,208	\$76,047	\$82,699	\$61,734
HR Coordinator	\$55,885	\$53,736	\$58,465	\$66,636	\$47,967
HR Assistant	\$43,379	\$42,287	\$56,170	\$47,277	\$47,527
Organizational Development					
Learning & Development Manager	\$143,102	\$121,017	\$179,548	\$160,225	\$120,948
Organizational Development Manager	\$130,008	\$111,973	\$156,593	\$140,554	\$112,994
Employee Relations Manager	\$104,774	\$96,731	\$134,563	\$135,477	\$94,123
Training Manager	\$99,380	\$86,654	\$121,927	\$112,184	\$87,944
Organizational Development Specialist	\$80,621	\$68,681	\$94,708	\$98,030	\$64,398
DEI and Social Impact Consultant	\$77,094	\$73,787	\$92,342	\$88,385	\$66,416
Talent Acquisition					
Recruitment Director	\$156,600	\$156,976	\$201,564	\$202,857	\$130,688
Talent Acquisition Director	\$151,692	\$152,517	\$196,233	\$201,789	\$126,468
Executive Recruiter	\$85,109	\$81,977	\$89,799	\$101,858	\$73,609
Talent Acquisition Specialist	\$71,234	\$68,825	\$80,055	\$84,310	\$64,044
	470.000	007450	670 0 40	04741	
Recruiter	\$70,088	\$67,458	\$76,040	\$84,741	\$59,549

Total Rewards	National Average	Washington, DC
Total Rewards Director	\$153,521	\$182,586
Compensation & Benefits Manager	\$140,053	\$148,185
Compensation Manager	\$117,794	\$126,365
Benefits Manager	\$99,690	\$107,985
Compensation Analyst	\$86,497	\$104,279
Benefits Administrator	\$78,468	\$100,818
Benefits Specialist	\$68,255	\$81,317
Human Resources		
VP of HR	\$186,174	\$232,134
HR Director	\$164,988	\$194,169
HR Business Partner	\$113,893	\$129,461
HR Manager	\$112,871	\$134,872
HR Consultant	\$107,031	\$121,960
HRIS Manager	\$160,605	\$183,802
HRIS Analyst	\$94,047	\$108,847
HR Generalist	\$72,857	\$92,325
HR Coordinator	\$55,885	\$72,755
HR Assistant	\$43,379	\$52,804
Organizational Development		
Learning & Development Manager	\$143,102	\$156,891
Organizational Development Manager	\$130,008	\$139,651
Employee Relations Manager	\$104,774	\$129,834
Training Manager	\$99,380	\$111,141
Organizational Development Specialist	\$80,621	\$95,731
DEI and Social Impact Consultant	\$77,094	\$95,755
Talent Acquisition		
Recruitment Director	\$156,600	\$183,029
Talent Acquisition Director	\$151,692	\$184,687
Executive Recruiter	\$85,109	\$107,960
Talent Acquisition Specialist	\$71,234	\$90,603
Recruiter	\$70,088	\$90,036
Recruiting Coordinator	\$51,830	\$63,097

Administrative Salaries

Legal	National Average	Atlanta	Austin	Boston	Charlotte
Paralegal	\$66,075	\$76,223	\$75,838	\$79,178	\$57,293
Litigation Specialist	\$60,883	\$66,801	\$74,079	\$73,205	\$54,231
Legal Assistant	\$58,240	\$65,375	\$72,907	\$75,914	\$57,039
Law Clerk	\$52,378	\$44,103	\$58,346	\$82,529	\$46,487
Administrative					
Contracts Administrator	\$94,284	\$103,448	\$84,049	\$102,780	\$108,674
Executive Assistant	\$81,024	\$84,545	\$76,721	\$91,692	\$84,118
Sales Administrator	\$70,031	\$67,255	\$74,780	\$91,113	\$75,548
Meeting Planner	\$60,987	\$59,283	\$60,151	\$71,095	\$58,038
Sales Assistant	\$54,187	\$57,427	\$37,195	\$70,260	\$38,434
Marketing Coordinator	\$53,298	\$55,925	\$54,708	\$60,240	\$55,112
Project Assistant	\$48,989	\$46,258	\$49,507	\$58,106	\$51,877
Administrative Assistant	\$48,129	\$46,349	\$58,472	\$61,710	\$47,410
Facilities Support					
Safety Coordinator	\$97,178	\$98,644	\$99,469	\$100,037	\$93,756
Facilities Manager	\$95,944	\$90,983	\$103,073	\$133,442	\$104,129
Office Manager	\$89,885	\$85,943	\$89,679	\$115,736	\$96,219
Facilities Coordinator	\$79,241	\$75,981	\$73,251	\$93,434	\$81,043
Delivery and Mail Sorter	\$44,514	\$44,930	\$45,166	\$50,602	\$46,527
Office Clerk	\$40,714	\$41,123	\$39,374	\$50,161	\$40,383
Receptionist	\$33,083	\$33,762	\$35,969	\$39,192	\$37,328

Legal	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
Paralegal	\$66,075	\$77,765	\$64,457	\$75,256	\$74,368
Litigation Specialist	\$60,883	\$71,307	\$60,375	\$71,244	\$70,769
Legal Assistant	\$58,240	\$70,703	\$58,595	\$70,196	\$63,391
Law Clerk	\$52,378	\$66,263	\$42,827	\$55,977	\$48,558
Administrative					
Contracts Administrator	\$94,284	\$100,085	\$91,810	\$79,095	\$89,671
Executive Assistant	\$81,024	\$77,287	\$70,538	\$89,319	\$85,156
Sales Administrator	\$70,031	\$78,454	\$75,362	\$66,164	\$70,031
Meeting Planner	\$60,987	\$58,308	\$50,464	\$59,629	\$65,817
Sales Assistant	\$54,187	\$55,679	\$50,714	\$36,922	\$61,808
Marketing Coordinator	\$53,298	\$53,823	\$49,970	\$54,345	\$64,252
Project Assistant	\$48,989	\$52,951	\$46,618	\$50,476	\$54,754
Administrative Assistant	\$48,129	\$52,618	\$47,233	\$57,301	\$51,902
Facilities Support					
Safety Coordinator	\$97,178	\$97,850	\$93,710	\$109,309	\$116,868
Facilities Manager	\$95,944	\$93,641	\$98,509	\$108,020	\$120,971
Office Manager	\$89,885	\$90,722	\$92,193	\$88,779	\$74,417
Facilities Coordinator	\$79,241	\$77,710	\$75,301	\$76,500	\$92,999
Delivery and Mail Sorter	\$44,514	\$43,715	\$45,941	\$47,801	\$50,796
Office Clerk	\$40,714	\$41,163	\$41,978	\$39,911	\$54,884
Receptionist	\$33,083	\$43,680	\$31,169	\$36,860	\$44,483

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Administrative Salaries

Legal	National Average	Houston	Los Angeles	Minneapolis	Nashville
Paralegal	\$66,075	\$77,261	\$82,624	\$75,850	\$57,239
Litigation Specialist	\$60,883	\$73,684	\$78,242	\$70,466	\$54,970
Legal Assistant	\$58,240	\$64,853	\$60,929	\$68,391	\$51,788
Law Clerk	\$52,378	\$57,354	\$66,514	\$56,823	\$60,927
Administrative					
Contracts Administrator	\$94,284	\$81,952	\$107,150	\$90,293	\$78,389
Executive Assistant	\$81,024	\$92,124	\$88,616	\$92,375	\$75,115
Sales Administrator	\$70,031	\$66,851	\$79,269	\$82,330	\$66,258
Meeting Planner	\$60,987	\$58,960	\$66,401	\$65,375	\$49,653
Sales Assistant	\$54,187	\$37,196	\$65,514	\$66,779	\$42,147
Marketing Coordinator	\$53,298	\$55,000	\$56,222	\$61,339	\$46,488
Project Assistant	\$48,989	\$51,015	\$57,218	\$55,527	\$46,950
Administrative Assistant	\$48,129	\$57,543	\$59,510	\$57,803	\$48,680
Facilities Support					
Safety Coordinator	\$97,178	\$121,918	\$113,119	\$108,793	\$96,995
Facilities Manager	\$95,944	\$104,064	\$97,729	\$102,157	\$97,383
Office Manager	\$89,885	\$91,044	\$94,144	\$95,817	\$87,864
Facilities Coordinator	\$79,241	\$83,131	\$81,556	\$86,456	\$72,074
Delivery and Mail Sorter	\$44,514	\$46,283	\$51,274	\$48,849	\$44,897
Office Clerk	\$40,714	\$39,853	\$45,873	\$50,069	\$37,252
Receptionist	\$33,083	\$36,778	\$39,302	\$36,218	\$31,471

Legal	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Paralegal	\$66,075	\$82,340	\$57,714	\$83,617	\$73,902
Litigation Specialist	\$60,883	\$78,016	\$55,450	\$76,092	\$67,263
Legal Assistant	\$58,240	\$78,900	\$46,544	\$66,717	\$53,325
Law Clerk	\$52,378	\$61,402	\$42,741	\$51,481	\$45,420
Administrative					
Contracts Administrator	\$94,284	\$102,560	\$72,906	\$109,028	\$73,969
Executive Assistant	\$81,024	\$97,196	\$68,033	\$82,070	\$88,340
Sales Administrator	\$70,031	\$94,122	\$66,343	\$79,675	\$63,650
Meeting Planner	\$60,987	\$69,010	\$42,639	\$63,909	\$50,250
Sales Assistant	\$54,187	\$61,085	\$48,674	\$41,360	\$51,221
Marketing Coordinator	\$53,298	\$64,378	\$44,326	\$54,454	\$51,669
Project Assistant	\$48,989	\$57,419	\$44,455	\$50,822	\$50,077
Administrative Assistant	\$48,129	\$59,676	\$45,178	\$53,428	\$48,914
Facilities Support					
Safety Coordinator	\$97,178	\$110,745	\$103,534	\$92,033	\$88,893
Facilities Manager	\$95,944	\$122,357	\$88,964	\$96,033	\$93,513
Office Manager	\$89,885	\$105,436	\$82,373	\$92,038	\$71,737
Facilities Coordinator	\$79,241	\$98,094	\$77,949	\$82,288	\$77,302
Delivery and Mail Sorter	\$44,514	\$49,903	\$47,793	\$46,276	\$45,453
Office Clerk	\$40,714	\$47,389	\$36,436	\$45,258	\$45,463
Receptionist	\$33,083	\$47,682	\$37,599	\$41,870	\$40,981

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Administrative Salaries

Legal	National Average	San Antonio	San Francisco	Seattle	Tulsa
Paralegal	\$66,075	\$64,404	\$86,671	\$90,322	\$63,475
Litigation Specialist	\$60,883	\$63,090	\$77,049	\$81,871	\$58,587
Legal Assistant	\$58,240	\$63,889	\$83,845	\$72,764	\$48,573
Law Clerk	\$52,378	\$51,900	\$66,185	\$69,752	\$42,739
Administrative					
Contracts Administrator	\$94,284	\$75,576	\$111,651	\$128,887	\$71,818
Executive Assistant	\$81,024	\$77,204	\$93,158	\$92,776	\$73,493
Sales Administrator	\$70,031	\$61,646	\$83,494	\$79,443	\$70,635
Meeting Planner	\$60,987	\$64,222	\$67,961	\$69,501	\$44,668
Sales Assistant	\$54,187	\$37,557	\$64,007	\$64,031	\$54,680
Marketing Coordinator	\$53,298	\$49,806	\$62,772	\$62,035	\$46,723
Project Assistant	\$48,989	\$48,234	\$60,159	\$58,486	\$46,141
Administrative Assistant	\$48,129	\$51,340	\$65,821	\$61,008	\$44,794
Facilities Support					
Safety Coordinator	\$97,178	\$89,617	\$91,178	\$110,855	\$105,581
Facilities Manager	\$95,944	\$91,277	\$124,364	\$118,208	\$92,098
Office Manager	\$89,885	\$84,139	\$111,104	\$104,367	\$85,769
Facilities Coordinator	\$79,241	\$72,773	\$70,413	\$99,220	\$79,851
Delivery and Mail Sorter	\$44,514	\$46,010	\$52,306	\$49,901	\$47,821
Office Clerk	\$40,714	\$38,574	\$51,348	\$51,517	\$37,504
Receptionist	\$33,083	\$34,355	\$47,915	\$40,164	\$30,762

Legal	National Average	Washington, DC
Paralegal	\$66,075	\$95,116
Litigation Specialist	\$60,883	\$84,354
Legal Assistant	\$58,240	\$83,107
Law Clerk	\$52,378	\$61,733
Administrative		
Contracts Administrator	\$94,284	\$130,662
Executive Assistant	\$81,024	\$97,341
Sales Administrator	\$70,031	\$95,767
Meeting Planner	\$60,987	\$73,526
Sales Assistant	\$54,187	\$65,298
Marketing Coordinator	\$53,298	\$64,423
Project Assistant	\$48,989	\$58,415
Administrative Assistant	\$48,129	\$60,755
Facilities Support		
Safety Coordinator	\$97,178	\$102,591
Facilities Manager	\$95,944	\$113,169
Office Manager	\$89,885	\$112,847
Facilities Coordinator	\$79,241	\$94,882
Delivery and Mail Sorter	\$44,514	\$51,526
Office Clerk	\$40,714	\$49,952
Receptionist	\$33,083	\$39,780

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Digital Marketing Salaries

Digital Marketing	National Average	Atlanta	Austin	Boston	Charlotte
Business Intelligence Analyst	\$82,134	\$89,547	\$78,067	\$85,146	\$81,326
Content Manager	\$80,039	\$94,183	\$74,045	\$92,266	\$91,481
Data Analyst	\$86,581	\$85,455	\$85,011	\$98,566	\$86,796
Digital Marketing Analyst	\$74,994	\$88,299	\$71,598	\$86,669	\$83,330
Digital Marketing Manager	\$96,610	\$101,815	\$93,852	\$122,172	\$100,447
e-Commerce Director	\$118,723	\$127,414	\$136,184	\$162,092	\$138,612
Email Marketing Specialist	\$80,680	\$83,257	\$77,782	\$89,777	\$83,860
SEO Specialist	\$68,193	\$73,544	\$67,114	\$72,487	\$72,640
Social Media Manager	\$52,071	\$46,260	\$47,462	\$54,838	\$50,285
Technical Writer	\$77,484	\$86,872	\$81,747	\$97,610	\$78,192
UI Designer	\$93,455	\$89,483	\$88,975	\$104,347	\$93,064
UX Designer	\$93,455	\$89,483	\$88,975	\$104,347	\$93,064
Web Developer	\$108,065	\$102,185	\$102,978	\$118,711	\$105,852

Digital Marketing	National Average	Chicago	Cleveland	Dallas/ Ft. Worth	Denver
Business Intelligence Analyst	\$82,134	\$82,109	\$70,669	\$140,693	\$87,004
Content Manager	\$80,039	\$77,880	\$87,324	\$73,220	\$95,765
Data Analyst	\$86,581	\$84,118	\$84,109	\$82,620	\$94,673
Digital Marketing Analyst	\$74,994	\$74,480	\$81,226	\$70,830	\$88,070
Digital Marketing Manager	\$96,610	\$99,514	\$90,063	\$91,276	\$115,792
e-Commerce Director	\$118,723	\$148,108	\$135,486	\$128,898	\$155,247
Email Marketing Specialist	\$80,680	\$82,485	\$72,500	\$77,441	\$87,709
SEO Specialist	\$68,193	\$68,454	\$59,055	\$65,628	\$74,387
Social Media Manager	\$52,071	\$57,533	\$48,042	\$57,046	\$57,692
Technical Writer	\$77,484	\$76,765	\$69,629	\$75,854	\$94,224
UI Designer	\$93,455	\$88,752	\$80,952	\$89,403	\$99,552
UX Designer	\$93,455	\$88,752	\$80,952	\$89,403	\$99,552
Web Developer	\$108,065	\$101,928	\$91,173	\$102,266	\$112,477

Digital Marketing	National Average	Houston	Los Angeles	Minneapolis	Nashville
Business Intelligence Analyst	\$82,134	\$151,203	\$91,008	\$123,347	\$65,063
Content Manager	\$80,039	\$73,366	\$85,191	\$84,670	\$84,075
Data Analyst	\$86,581	\$82,782	\$93,288	\$85,015	\$70,867
Digital Marketing Analyst	\$74,994	\$70,744	\$77,527	\$80,422	\$75,654
Digital Marketing Manager	\$96,610	\$97,218	\$106,265	\$110,510	\$89,917
e-Commerce Director	\$118,723	\$129,363	\$127,535	\$137,872	\$116,344
Email Marketing Specialist	\$80,680	\$78,473	\$82,838	\$85,824	\$67,783
SEO Specialist	\$68,193	\$64,984	\$68,685	\$74,743	\$57,164
Social Media Manager	\$52,071	\$45,320	\$65,965	\$54,890	\$44,609
Technical Writer	\$77,484	\$85,125	\$94,931	\$91,212	\$82,895
UI Designer	\$93,455	\$86,414	\$99,377	\$88,950	\$74,205
UX Designer	\$93,455	\$86,414	\$99,377	\$88,590	\$74,205
Web Developer	\$108,065	\$100,695	\$114,677	\$99,010	\$86,343

Digital Marketing	National Average	New York	Oklahoma City	Philadelphia	Phoenix
Business Intelligence Analyst	\$82,134	\$80,956	\$65,350	\$117,420	\$74,546
Content Manager	\$80,039	\$98,026	\$68,042	\$79,200	\$80,142
Data Analyst	\$86,581	\$97,870	\$70,512	\$86,543	\$80,652
Digital Marketing Analyst	\$74,994	\$89,691	\$63,346	\$73,833	\$74,229
Digital Marketing Manager	\$96,610	\$122,835	\$84,387	\$93,999	\$90,995
e-Commerce Director	\$118,723	\$191,521	\$103,630	\$148,257	\$104,771
Email Marketing Specialist	\$80,680	\$100,225	\$65,246	\$79,627	\$71,025
SEO Specialist	\$68,193	\$84,954	\$53,498	\$65,090	\$58,797
Social Media Manager	\$52,071	\$68,935	\$38,065	\$51,149	\$50,418
Technical Writer	\$77,484	\$92,414	\$63,714	\$78,490	\$88,235
UI Designer	\$93,455	\$102,450	\$74,369	\$90,844	\$85,444
UX Designer	\$93,455	\$102,450	\$74,369	\$90,844	\$85,444
Web Developer	\$108,065	\$117,763	\$85,336	\$103,998	\$97,155



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Digital Marketing Salaries

Digital Marketing	National Average	San Antonio	San Francisco	Seattle	Tulsa
Business Intelligence Analyst	\$82,134	\$66,358	\$92,190	\$71,033	\$65,897
Content Manager	\$80,039	\$69,667	\$104,983	\$91,877	\$65,287
Data Analyst	\$86,581	\$76,288	\$133,233	\$123,716	\$69,990
Digital Marketing Analyst	\$74,994	\$68,122	\$94,887	\$85,978	\$63,550
Digital Marketing Manager	\$96,610	\$82,384	\$126,330	\$108,126	\$93,904
e-Commerce Director	\$118,723	\$113,392	\$163,894	\$170,551	\$109,639
Email Marketing Specialist	\$80,680	\$71,491	\$95,941	\$89,750	\$68,515
SEO Specialist	\$68,193	\$60,893	\$75,702	\$74,585	\$57,507
Social Media Manager	\$52,071	\$52,467	\$59,490	\$52,552	\$46,004
Technical Writer	\$77,484	\$75,608	\$91,326	\$97,540	\$59,387
UI Designer	\$93,455	\$75,869	\$156,875	\$144,360	\$75,096
UX Designer	\$93,455	\$75,869	\$156,875	\$144,360	\$75,096
Web Developer	\$108,065	\$87,539	\$180,871	\$153,059	\$86,318

Digital Marketing	National Average	Washington, DC
Business Intelligence Analyst	\$82,134	\$90,932
Content Manager	\$80,039	\$78,080
Data Analyst	\$86,581	\$101,697
Digital Marketing Analyst	\$74,994	\$77,104
Digital Marketing Manager	\$96,610	\$116,316
e-Commerce Director	\$118,723	\$153,157
Email Marketing Specialist	\$80,680	\$97,605
SEO Specialist	\$68,193	\$81,882
Social Media Manager	\$52,071	\$62,121
Technical Writer	\$77,484	\$91,646
UI Designer	\$93,455	\$108,135
UX Designer	\$93,455	\$108,135
Web Developer	\$108,065	\$121,589



Addison Group

Austin, TX Atlanta, GA Boston, MA Charlotte, NC Chicago, IL (HQ) Cleveland, OH Dallas, TX Denver, CO Fort Worth, TX Houston, TX Los Angeles, CA Minneapolis, MN Menlo Park, CA Nashville, TN New York, NY Oklahoma City, OK Orange County, CA Philadelphia, PA Phoenix, AZ Reston, VA

Rockville, MD San Antonio, TX San Francisco, CA Schaumburg, IL Seattle, WA Tampa, FL Tulsa, OK Washington, DC

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